

NZX / ASX RELEASE

Market Information Services Section
New Zealand Exchange Limited

Company Announcements Office
Australian Stock Exchange Limited.

13th March 2006

**The Warehouse Group Limited
H1 FY06 result presentation material**

Attached for release is a copy of the half-year results presentation material.

Yours faithfully



Mark Fennell
Secretary to the Board
The Warehouse Group Limited

The Warehouse Group Limited
2006 Interim Result
13th March 2006

- Sales from continuing operations up 1.9% to \$933m
- EBITA from continuing operations up 7.4% to \$94.7m
- The Warehouse Australia divested on 27th November 2005. Pre-tax loss on exit of \$88.8m, within range provided at time of announcement
- NPAT excluding Australian divestment up 11.1% to \$59.9m
- Reported after tax loss of \$8.0m after the divestment of Australia
- Operating cashflows up 20.3% to \$87.8m
- Interim dividend 10.5 cps – unchanged
- Net debt down 55.0% to \$126.6m

All \$ figures are quoted in NZ\$ unless otherwise specified

Summary of Group Result – Continuing Businesses

\$NZm			
Continuing Businesses	Jan 2006 6 Mths	Jan 2005 6 Mths	Jul 2005 12 Mths
Sales	933.0	915.2	1,683.9
EBITA	94.7	88.2	139.2
Net profit after tax and minorities	60.4	55.6	86.4
EBITA %	10.2%	9.6%	8.3%

- Sales revenue from continuing operations up 1.9% to \$933m
- EBITA from continuing operations up 7.4% to \$94.7m
- NPAT adjusted for Australian divestment up 11.1% to \$59.9m

\$NZm	Jan 2006 6 Mths	Jan 2005 6 Mths	Jul 2005 12 Mths
The Warehouse NZ	92.1	90.1	138.6
Warehouse Stationery	3.2	0.2	3.9
Other Group operations	(0.6)	(2.1)	(3.3)
EBITA	94.7	88.2	139.2

- Satisfactory result for The Warehouse NZ one year into a three year transformation programme
- Warehouse Stationery achieving sustainable sales and margin gains from renewed focus on operational disciplines
- Other Group operations improved on higher contribution from The Warehouse Financial Services JV and property rental income

\$NZm	Jan 2006 4 Mths Only *	Jan 2005 6 Mths	Jul 2004 12 Mths
Sales	162.4	299.3	479.4
Operating profit / (loss)	1.0	5.3	(5.4)

*The 2005/06 trading results for The Warehouse Australia only covers the period 1 August 2005 to 27 November 2005.

The equivalent EBITA for the first four months of 2004/05 was a \$0.753m loss.

- **The Warehouse Group announced that it entered into an agreement to sell The Warehouse Australia business and other Australian assets for an aggregate cash consideration of A\$92 million (NZ\$99m) with the effective date of 27th November 2005.**
- **As a result of the divestment of the Australian business The Warehouse incurred a pre-tax charge of \$88.8m.**

\$NZm	Jan 2006 6 Mths	Jul 2005 12 Mths
Assets		
Current assets	340.8	475.2
Property, plant & equipment	290.3	356.5
Deferred tax	13.0	28.2
Investments	12.7	10.8
Total Assets	<u>656.7</u>	<u>870.7</u>
Liabilities		
Current liabilities	173.4	200.6
Non-Current Debt	141.2	315.2
Non-current liabilities	12.4	3.0
Total Liabilities	<u>327.0</u>	<u>518.8</u>
Equity		
Equity and minority interests	329.7	351.9
Total Liabilities and Equity	656.7	870.7

FINANCIAL POSITION

- Total assets decreased \$214.0m to \$656.7m (FY05 \$870.7m) mainly as a result of the divestment of the Australian business.
- Total gross capital expenditure down 32% to \$30.3m (H1 FY05 \$44.5m). Previous guidance for net capital expenditure for FY06 (\$86m) now lowered to \$62m-67m.
- Inventory and goods in transit decreased by 36.6% to \$245.4m.
- Inventory and goods in transit from continuing operations fell 11% while overall footprint increased by 6.5%.
- Debt levels down 55%

		H106	H105	FY05
Interest cover	x	12.5*	9.1	5.2
Fixed charge cover (EBITDR/R+I)	x	3.3*	3.1	2.6
Net debt to EBITDA	x	1.1*	2.3	1.4
Gearing (Net Debt / Net Debt + Equity)	%	27.8	41.3	43.4
Cash conversion ratio (NCFO/NPAT+D+A)	x	1.11*	0.85	1.18
Net capex / depreciation	x	1.3	1.4	1.3

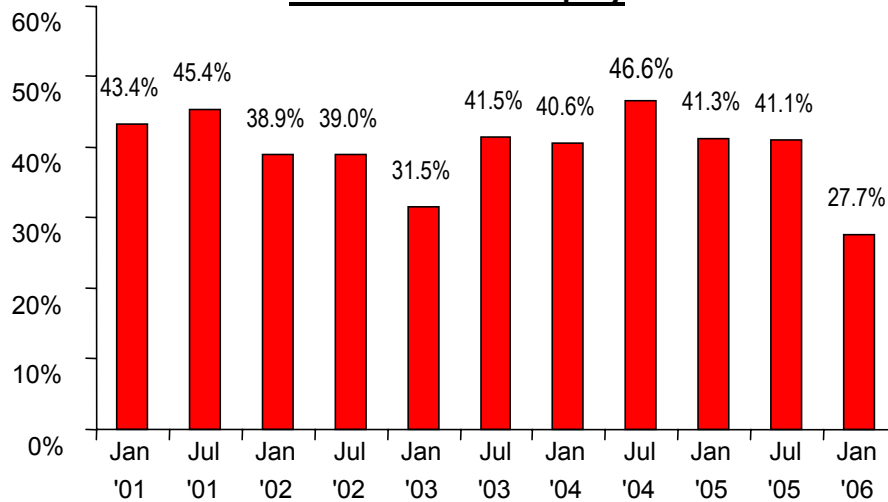
* Excluding the divestment of the Australian business.

- Continued improvement in key ratios (adjusted for TWAL divestment)
- Improved working capital management
- Net cash-flow from operating activities up 20.3%, operating cashflows from continuing operations up 15.8%
- Cash conversion ratio up 30.6%



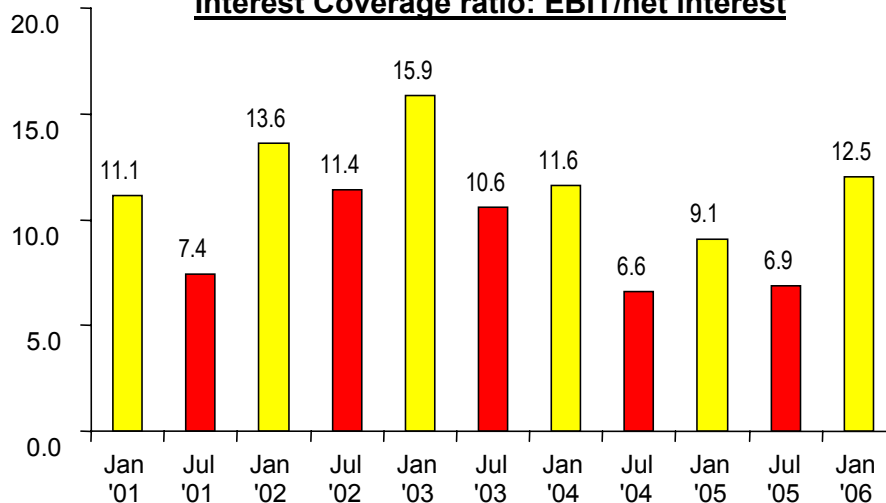
Financial Position – Group debt & interest coverage ratios

Debt / Debt Plus Equity



➤ Substantially improved gearing ratio post sale of Australian assets

Interest Coverage ratio: EBIT/net interest



➤ Significant improvement in H1 FY06 coverage ratio (adjusted for Australian divestment)



\$NZm	Jan 2006 6 Mths	Jan 2005 6 Mths	Jul 2005 12 Mths
Sales	831.1	818.5	1,483.7
Operating profit	92.1	90.1	138.6
Operating margin	11.1%	11.0%	9.3%

- Sales up 1.5% to \$831m, with same store sales down 1.3%
- EBITA up 2.2% to \$92.1m with flat EBITA margin %
- Customers benefiting from even lower prices with customers spending more on each visit
- Good sales and contribution performance in apparel, entertainment and furniture
- Higher than anticipated cost of repositioning everyday price leadership
- New format stores opened in the period continue to perform to expectations – e.g. Te Rapa, Lower Hutt and Palmerston North
- Continued focus on reducing relative cost of doing business
- Improved cashflow and ROFE, a result of improved working capital management



The Warehouse New Zealand – Priorities and Progress

Customer Value Proposition Used to guide decisions relating to:

Develop Our Brand

- Drive everyday price leadership
- Improve customer communications
- Develop fewer and better house brands
- Involve customers through feedback

- Launched new promotional mechanisms – shift from short-term discounting to every day price leadership
- Developed new creative – more consistent customer communications
- Rationalised and restructured house brands – e.g. apparel
- Refreshed our motherbrand
- Key customer perception metrics trending positively – e.g. style and quality, price leadership position reinforced

Source Great Product

- Manage our product categories in a more systematic way
- Design product to drive great value
- Expand our product offer
- Involve customers through feedback

- Established programme to improve product quality and supplier performance
- Style direction received positively by customers with improved sales and contribution
- Range development well advance for Sylvia Park store

Leverage Our Supply Chain

- Improve availability for customers
- Better use our world-class supply chain
- Leverage our scale to reduce costs
- Improve supplier performance

- Cost of goods savings largely invested in price and quality
- Improved continuity product availability from 80% to 90%
- Reduced same store stock holdings by 11%
- Appointed new international logistics operator to improve inbound stock and order visibility

Improve Our Stores

- Make shopping easier
- Increase volume sales
- Improve efficiency
- Make it easier for our teams to provide better service

- New format stores performing to expectations –e.g. Te Rapa, Palmerston North, Lower Hutt
- Invested in development of in-store environment in ten stores – apparel and entertainment
- Reset store standards in apparel, manchester and grocery
- Sylvia Park store – new concept in NZ retail to open in June 2006

- **Strategy remains unchanged – One year into three year transformation programme**



THE NEW HEART OF NEW ZEALAND'S LARGEST CITY



➤ Integrated non-food and food department store

➤ Details:

- 12,500 m² of retail space
- Extended general merchandise and apparel department
- Full food offer including expanded grocery ranges and fresh food
- Convenience of all under one roof
- Prime site in an important shopping area

➤ Features:

- Space to showcase full product range, and to integrate additional services
- High merchandise standards – customer service, shop fitout and housekeeping
- Selection of serviced and non-serviced fresh food
- Easy to navigate and easy to shop



➤ Quantum leap in New Zealand shopping experience

- Start of a \$60m commitment over the next 5 years on expanding food offer and upgrading the existing retail network

Warehouse Stationery Result



\$NZm	Jan 2006 6 Mths	Jan 2005 6 Mths	Jul 2005 12 Mths
Sales	100.1	96.1	199.0
Operating profit	3.2	0.2	3.9
Operating margin	3.2%	0.2%	1.9%

- Sales up 4.2% to \$100.1m, with same store sales up 0.3%
- EBITA up \$3.1m to \$3.2m.
- EBITA margin of 3.2% up 300 bp
- Sustainable sales and margin performance as a result of a renewed focus on operational disciplines
- Modest same store retail sales growth of 0.3% the result of:
 - Later commencement of the first school term
 - Cycling against a comparative year that had heavily discounted inventory clearance activity and exiting of non core categories
- Business to Business channel achieved sales growth of 15.7% through improved customer acquisition and customer retention programmes
- Stock turn improved 30% from a year earlier



Warehouse Stationery – Priorities and Progress



FY05-08 Priorities	FY06 Progress
Develop clear customer value proposition	<ul style="list-style-type: none">➤ Refocused on core stationery business➤ Review completed – market positioning determined, customer value proposition and category framework revised, channel strategy confirmed
Focus on efficient utilisation of existing footprint	<ul style="list-style-type: none">➤ Format strategy developed, new format options identified
Develop organisation capability – people, process and systems	<ul style="list-style-type: none">➤ New CEO and executive management team in place➤ Stepped up investment in systems infrastructure
Consolidate growth in business to business channel	<ul style="list-style-type: none">➤ Operating model refined➤ Solid incremental sales growth

➤ **Consolidation and earnings improvement this year**



➤ Consumer demand 'patchy'

Environment

- Mixed signals suggests uncertain consumer outlook for 2006
- Well positioned to respond if that eventuates

Outlook

- Trading conditions since January 2006 mixed with sales flat for The Warehouse NZ
- Full year earnings forecast between \$83m to \$88m excluding the Australian divestment write-down
- The above guidance assumes no change in current trading conditions for the balance of the FY06 year

