

# The Warehouse Group Limited

## 2009 Interim Result

Ian Morrice  
Managing Director

Luke Bunt  
Chief Financial Officer



12 March 2009

- A solid result reflecting a strong trading plan supported by investment in direct sourcing and inventory management initiatives
- Executed a smooth exit from fresh food and liquor
- Strong operating cash flow and financial position
- Dividend maintained at 15.5 cents per share
- Well placed to continue driving price leadership position and market share improvements

- Sales down 2.9% to \$923.5 million
- Operating profit up 1.1% to \$84.2 million
- Adjusted NPAT flat on last year at \$56.8 million
- Cost to exit fresh food and liquor \$10.6 million pre tax, \$7.4 million post tax
- Operating cash flow up 51.2% to \$97.8 million\*<sup>1</sup>

\*<sup>1</sup>After adjusting for movement in working capital distorted by timing of period end.

\$NZ millions	HY09	HY08	Change
<b>Sales</b>	923.5	950.6	-2.9%
<b>Operating Profit</b>	84.2	83.3	+1.1%
<b>Operating Margin</b>	9.1%	8.8%	+30bps
<b>EBIT</b>	74.5	92.2	-19.2%
<b>Net Profit After Tax</b>	49.0	64.3	-23.8%
<b>Earnings per share</b>	15.9 cps	20.8cps	-23.6%
<b>Funds employed*1</b>	419.2	450.7	-7.0%
<b>Free Cash Flow*1</b>	80.4	55.5	+44.8%
<b>Interim Dividend</b>	15.5cps	15.5cps	NC

- EBITDA \$104.6 million (HY08 \$102.5 million).  
Depreciation \$20.4 million (HY08 \$19.2 million).
- Improvement in operating margin driven by TWL performance.
- Reported EBIT and NPAT impacted by exit from fresh food and liquor (HY09) and reversal of warranty provisions (HY08) – ref p.5.
- Lower funds employed reflects inventory reduction and write-off of fresh food and liquor assets
- Increase in free cash flow driven by reduction in trade working capital and reduced capital expenditure

\*1 After adjusting for movement in working capital distorted by timing of period end.

\$NZ millions	EBIT		NPAT	
	HY09	HY08	HY09	HY08
<b>Reported Earnings</b>	<b>74.5</b>	<b>92.2</b>	<b>49.0</b>	<b>64.3</b>
Fresh food and liquor Exit	10.6	-	7.4	-
ADRT Warranty Provisions	-	(7.2)	-	(7.2)
Electricity Derivatives	0.8	(0.4)	0.6	(0.3)
Property Divestments	(0.3)	-	(0.2)	-
<b>Adjusted Earnings</b>	<b>\$85.6</b>	<b>\$84.6</b>	<b>\$56.8</b>	<b>\$56.8</b>

# Segmented Operating Profit

\$NZ millions	HY09	HY08	Change
<b>The Warehouse</b>	<b>81.2</b>	<b>79.4</b>	<b>+2.3%</b>
<b>Warehouse Stationery</b>	<b>1.3</b>	<b>2.6</b>	<b>-51.8%</b>
<b>Other Group Operations</b>	<b>1.7</b>	<b>1.3</b>	<b>+34.9%</b>
<b>Total Operating Profit</b>	<b>84.2</b>	<b>83.3</b>	<b>+1.1%</b>

<b>Financial Services</b>	<b>1.4</b>	<b>1.4</b>	<b>NC</b>
---------------------------	------------	------------	-----------

<b>Unusual Items</b>	<b>(11.1)</b>	<b>7.5</b>	<b>NM</b>
----------------------	---------------	------------	-----------

<b>Reported EBIT</b>	<b>74.5</b>	<b>92.2</b>	<b>-19.2%</b>
----------------------	-------------	-------------	---------------

- TWL benefiting from strong margin management including mix improvement attributable to exit from fresh food and liquor.
- WSL impacted by sales deleverage.
- Improvement in other group operations reflects reduction in corporate overheads.
- Lower cost of funds in Financial Services offset by reduced interest income.
- Unusual items includes cost to exit fresh food and liquor of \$10.6 million.

\$NZ millions	HY09	HY08	Change
<b>Sales</b>	833.8	852.9	-2.2%
<b>EBITDA</b>	97.9	95.1	+3.0%
<b>Depreciation</b>	16.7	15.7	+6.1%
<b>EBIT</b>	81.2	79.4	+2.3%
<b>EBIT Margin</b>	9.7%	9.3%	+40bps
<b>Capex</b>	15.4	21.6	-28.7%

- Same store sales for H1 down 2.0%, Q2 down 1.8%.
- Focus on competing vigorously across all categories while maintaining gross margin.
- Cost reduction and sourcing initiatives on track.
- One Pharmacy opened in H1; Blenheim.
- Two refits completed in H1; Botany and Lincoln Road
- Progressed rollout of digital photo labs to 84 stores.
- Continued investment in shelf edge labelling and product life cycle management.



- Proactively reinforcing price leadership position in advertising and in-store communication.
- Adjusting space allocation and product presentation to more closely align to consumers' everyday needs.



\$NZ millions	HY09	HY08	Change
<b>Sales</b>	88.5	96.6	-8.4%
<b>EBITDA</b>	3.6	4.7	-23.9%
<b>Depreciation</b>	2.3	2.1	+10.9%
<b>EBIT</b>	1.3	2.6	-51.8%
<b>EBIT Margin</b>	1.4%	2.7%	-130bps
<b>Capex</b>	2.0	5.1	-59.9%

- Same store sales for H1 down 7.6%.
- Office products sector significantly impacted by economic downturn, particularly higher ticket products.
- Cost reduction initiatives in place, benefits expected to flow in H2.
- Inventory reduction initiatives focused on limiting exposure to short life cycle products.
- Two small format stores opened in H1; Mt Maunganui and Papakura. Now trading from 45 stores.

# Abridged Balance Sheet

## Adjusted for timing of period end close

\$NZmillions	HY09	HY08	
Inventory	284.0	293.8	→ Inventory reduction of 3.3% vs sales reduction 2.9%.
Trade Payables	(100.8)	(108.9)	
<b>Net Investment in Inventory</b>	<b>183.2</b>	<b>184.9</b>	
Receivables	21.2	30.8	→ Reduction in business markets receivables and trade rebates.
Other Creditors and Provisions	(74.0)	(70.9)	
<b>Working Capital</b>	<b>130.4</b>	<b>144.8</b>	
Fixed Assets	283.2	300.4	→ Sale of Manukau land and WSL support office H2 F08, write down of fresh food and liquor assets H1 F09.
Investments	5.6	5.5	
<b>Funds Employed</b>	<b>419.2</b>	<b>450.7</b>	
Net Tax Balances	4.9	15.2	→ Revaluation of FX contracts and related tax effect.
Other items	40.3	0.5	
<b>Capital Employed</b>	<b>464.4</b>	<b>466.4</b>	
Shareholders Equity	387.8	350.9	→ 311,195,868 shares on issue at 25 January 2009.
Minority Interests	0.2	0.2	
Net Debt	76.4	115.3	→ Maturity profile of funding facilities presents no immediate need to refinance debt.
<b>Source of Funds</b>	<b>464.4</b>	<b>466.4</b>	

# Cash Flow Summary

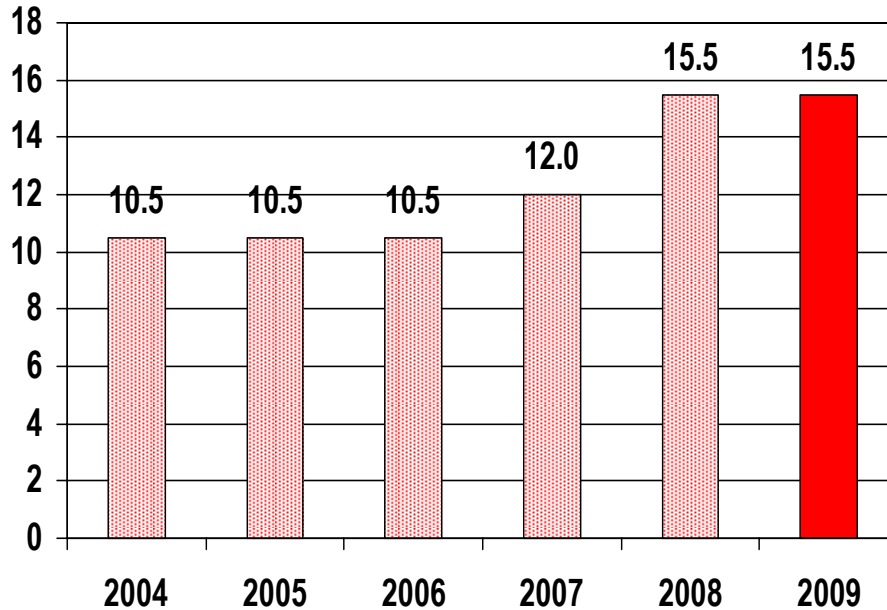
Adjusted for timing of period end close

\$NZ millions	HY09	HY08
Trading EBITDA	104.6	102.5
Change in Trade Working Capital	9.0	(17.4)
Taxes Paid	(9.0)	(17.6)
Interest Paid	(5.2)	(4.0)
Other Items	(1.6)	1.2
<b>Operating Cash Flow</b>	<b>97.8</b>	<b>64.7</b>
Capital Expenditure	(17.6)	(27.2)
Proceeds from Divestments	1.0	12.6
Dividends Received	3.2	5.8
Dividends Paid	(17.3)	(128.9)
Share Options Exercised	-	0.7
Purchase of Treasury Stock	(3.9)	-
<b>Net Cashflow</b>	<b>63.2</b>	<b>(72.3)</b>
Opening Net Debt	(139.6)	(43.0)
<b>Closing Net Debt</b>	<b>(76.4)</b>	<b>(115.3)</b>

- Inventory reduction and lower trade receivables..
- Reduction in corporate tax rate and lower assessable earnings after exit costs.
- Cash cost of exit from fresh food and liquor \$3.1 million
- Adjusted timing of projects and lower spend in information systems.
- Dividends from TWFS and treasury stock.
- Shares purchased on market for allocation under LTIP.

<b>Cash Conversion Ratio (OCF +ADR)/(NPAT+ D+A)</b>	<b>131.3%</b>	<b>91.1%</b>
---------------------------------------------------------	---------------	--------------

## Interim Dividend (cps)



### TIMETABLE

Announcement Date: Thursday, 12 March 2009

Record Date: Friday, 3 April 2009

Payment Date: Tuesday, 21 April 2009

- An interim dividend of 15.5 cents per share has been declared, unchanged from last year.
- Dividends will be fully imputed.

## The Warehouse Trading Update

- Same store sales flat on last year for February
- Business still performing to plan

## Retail Environment

- Macro-environmental factors point to a sustained downturn in economic activity resulting in low consumer confidence and high employment risk
- General retail spending is expected to remain under pressure for some time

## Full Year Guidance

- Subject to any further material adverse change in the economic environment F09 adjusted NPAT is expected to be similar to adjusted NPAT for F08

**QUESTIONS**