



# **THE WAREHOUSE GROUP LIMITED**

**INTERIM  
REPORT  
2014**

**GROUP  
SALES**

**\$1,420<sub>M</sub>**

**GROUP  
OPERATING  
PROFIT**

**\$70.1<sub>M</sub>**

**GROUP  
ADJUSTED  
NET PROFIT\***

**\$46.2<sub>M</sub>**

**GROUP  
OPERATING  
MARGIN**

**4.9%**

**“What we’ve  
achieved in  
the first half  
of the year.”**

\* A reconciliation of adjusted net profit to reported net profit is detailed in note 14 of the condensed interim financial statements. Certain transactions such as the sale of properties and the release of warranty provisions can make the comparison of profits between periods difficult. The Group monitors adjusted net profit as a key indicator of performance and uses it as the basis for determining dividends and believes it helps investors to understand what is happening in the business.

the **warehouse** //

*where everyone gets a bargain*

**SALES UP**

**6.2%**

FROM \$866.6M to \$920.0M

- 12 consecutive quarters of positive same store sales
- Same store sales increased by 4.1%
- Operating profit of \$60.6 million
- 'House of Bargains', 'Home of Essentials'

**SALES UP**

**8.6%**

FROM \$111.9M to \$121.5M

- 18 quarters of positive same store sales
- Same store sales increased by 4.9%
- Operating profit of \$4.7 million increased by 28%
- 'Work, Study, Create, Connect'



warehouse  
stationery



**Noel Leeming**

**SALES**

**\$328.8M**

- Same store sales increased by 9.3%
- Operating profit of \$6.8 million increased by 20%
- Leading home, entertainment and technology retailer

**SALES**

**\$47.9M**

- Acquired and integrated No.1 Fitness, Shotgun Supplements, R&R Sport
- Investing to create a leading multichannel outdoor and adventure sport retailer



**torpedo7**

# CHAIRMAN AND CEO'S REPORT



Mark Powell, Group Chief Executive Officer and Ted van Arkel, Chairman

**Your Directors take pleasure in presenting the unaudited results for the six months ended 26 January 2014.**

- **The Warehouse Group has actively taken steps to reshape itself over the past two years**
- **We have a clear growth strategy in all of our retail brands**
- **We have made good progress with a focus on four Group Strategic Priorities:**
  - **Keep the 'Red' core strong**
  - **Grow 'Non-Red' to be as large as Red**
  - **Be the leading multichannel retailer in New Zealand**
  - **Leverage Group competencies and scale**
- **As part of leveraging Group competencies and scale, we have identified an opportunity which is expected to provide material earnings to the Group in the medium term. Therefore, we have added 'Be a leading New Zealand retail Financial Services company' as a fifth Group Strategic Priority.**

**We are pleased to have been able to declare a dividend of 13 cents per share.**

Dear Shareholders

The Board of The Warehouse Group announced an adjusted<sup>1</sup> net profit after tax of \$46.2 million in line with recent sharemarket guidance but down 12.5% compared to \$52.8 million last year. Reported net profit after tax for the period was \$58.8 million compared to \$106.4 million last year when significant one-off gains were made on the disposal of properties.

Sales in all retail brands were up year over year, resulting in Group sales for the half year of \$1,420.4 million, up 29.5% compared to the first half of last year. Group Trading Profit (the profit from our retail brands) for the half was down 3.1% versus that of last year as a result of the Q1 margin pressures in the 'Red Sheds', with all other retail brands increasing their trading profit.

## GROUP FINANCIAL POSITION

### Assets Employed

Total assets increased to \$1,117.2 million compared to \$958.7 million in January 2013, with assets of \$94.2 million associated with the Torpedo7 acquisition representing most of the increase.

### Operating Capital Expenditure for the Half Year

There was an operating cash inflow of \$143.9 million, which compared to an inflow of \$88.0 million for the same period last year. The increase was primarily due to working capital and the timing of creditor payments over balance date.

## The Warehouse (Red Sheds)

The Red Sheds reported sales for the first half of \$920.1 million, an increase of 6.2% or \$53.5 million when compared to the same period last year. Same store sales increased by 4.1% in the half. The Red Sheds have now recorded 12 quarters of positive same store sales growth. The major drivers of sales growth in the half were the continuing sales growth in the Auckland market and double-digit sales growth in Womenswear, Menswear, Health & Beauty, Jewellery, Consumer Electronics, Gaming, Small Appliances and Whiteware categories.

Strong Christmas trading in the Red Sheds delivered a solid Q2 result, with 3.4% same store sales and gross margins above last year. This solid Q2 result did not fully offset the Q1 margin impact resulting in gross margins for the half down 40 basis points when compared to last year. Operating profit for the half was \$60.6 million, a decrease of 7.8% when compared with last year.

It has been at least a decade since the Red Sheds grew same store sales more than 4% in a half and had 12 quarters of consecutive growth. It is still early days but we are pleased with the progress to date. We believe the actions we are taking to improve our products, prices, promotions and store environment, and the investment we are making in our team members, have started to bring customers back to The Warehouse, as New Zealand's 'House of Bargains' and 'Home of Essentials'.

## Warehouse Stationery (Blue Sheds)

Warehouse Stationery (Blue Sheds) reported sales for the first half of \$121.5 million, an increase of 8.6% or \$9.6 million over the same period last year. Same store sales increased by 4.9% in the half with the Blue Sheds now recording 18 consecutive quarters of positive same store sales growth. Operating profit of \$4.7 million increased 28.1% over last year, with a 60 basis point improvement in operating profit margins.

The major driver of sales growth in H1 has been the double-digit sales growth in Communications, Computers, Consumables and Copy Centres and the four new stores opened in the past year. Warehouse Stationery continues to grow in a market where a number of the traditional categories are flat or even in a state of decline. Eighteen quarters of positive same store sales growth and close to double-digit sales growth in the half reflect the recent rebranding and the 'Work, Study, Create, Connect' strategy, showing that our customers appreciate the actions we are taking.

## Borrowings

Net debt of \$142.3 million compared to \$151.5 million at January 2013. The Group's net debt gearing<sup>2</sup> improved slightly from 27.3% at January 2013 to 24.0% at January 2014.

## Dividend and Dividend Policy

On 5 March 2014, the Board approved a change to the Group's dividend policy. The Group's new dividend policy is to pay a dividend to shareholders of between 75% and 85% of adjusted net profit. The Group's previous dividend policy was to pay a dividend equal to 90% of adjusted net profit. To provide shareholders with certainty around the level of dividends which are expected to be paid during the current financial year and the following 2015 financial year, the Group has indicated it will target paying a minimum annual dividend of at least 19.0 cents per share (subject to no significant change in trading and market conditions). The 2014 dividend would comprise the current half year dividend of 13.0 cents per share and a final dividend of 6.0 cents per share expected to be declared when the Group's full year result is announced.

## Capital Raising

The Group is raising \$115 million through the issue of new shares which will be used in part to fund the recently announced acquisition of DCNZ<sup>3</sup> and the future growth of the Group's Financial Services business. The capital raising comprises a \$100 million equity placement and a \$15 million share purchase plan. The capital raising is underwritten by Deutsche Craigs Limited and is expected to be completed by 14 April 2014.

## Board of Directors

The Warehouse Group Annual Meeting on 22 November 2013 saw two Board members retire – Graham Evans and Janine Smith. Graham Evans had 15 years' service and was Chairman for the last two years and eight months in addition to many years of service on both the Audit and the People and Remuneration Committees. Janine Smith was the Chair of the Governance and the People and Remuneration Committees, with seven years' service as a Director. At the Annual Meeting, Sir Stephen Tindall thanked both for their contributions to the Group over the years.

Ted van Arkel replaced Graham Evans as Chairman of the Board and, on 17 October 2013, we appointed two new Directors – Vanessa Stoddart and John Journee – further strengthening the Board with a mix of qualifications, skills and experience appropriate to the company's existing operations and strategic direction.

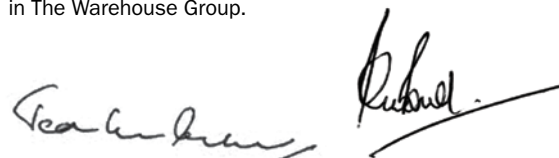
## THE WAREHOUSE GROUP OUTLOOK AND FOCUS AHEAD

Over the past 12 months, we have seen quarterly retail sales showing improving trends and believe we will see gradual ongoing improvements in consumer confidence. The disruption in the retail market, as seen by the rapid growth of online sales and digital trends will continue.

The Warehouse Group has been reshaped over the last two years with four clear Strategic Priorities: first, to 'Keep the Red core strong'; second, 'Grow Non-Red to be as large as Red'; third, to 'Be the leading multichannel retailer in New Zealand'; and fourth, to 'Leverage Group competencies and scale'. The Warehouse Group has announced its intention to add a fifth distinct Strategic Priority: to 'Be a leading New Zealand retail Financial Services company'. The Warehouse Group has outlined a number of actions it will undertake with respect to this important complementary fifth Strategic Priority.

We are in an ongoing process of reshaping The Warehouse Group, with each business at a different stage in its journey. Opportunities such as Financial Services, which has arisen because of our strategy, are exciting and will provide material earnings to the Group in the medium term.

We aim to continue delivering a high return to shareholders and thank all our team members, suppliers, customers and shareholders for their ongoing support and strong interest in The Warehouse Group.



**Ted van Arkel**  
Chairman

**Mark Powell**  
Group Chief Executive Officer

## Noel Leeming

Noel Leeming Group reported sales for the first quarter of \$328.8 million, an increase of 14.0% compared to the same period last year.<sup>1</sup> Same store sales increased by 9.3%<sup>4</sup> and gross margins improved by 30 basis points<sup>4</sup>. This strong performance was a result of the merging of Bond & Bond with Noel Leeming, double-digit sales growth in all major product categories and improved gross margins. Noel Leeming Group's operating profit of \$6.8 million increased by 20% over last year, although last year's result was for a non-comparable two-month period versus a full six months this year.

Across a range of areas, Noel Leeming is contributing the strategic benefits we expected it would as a result of the acquisition. It is still early days and we will be investing in our store environment, the 'passionate experts' in our stores and the range of services we offer our customers to ensure that we remain New Zealand's leading home entertainment, appliance and technology retailer.

## Torpedo7 and Multichannel

Torpedo7 Group reported sales for the first half of \$47.9 million, with sales increasing by 30% and gross margins growing by more than 400 basis points over the same period last year.<sup>5</sup> We have made a significant investment in fulfilment centre infrastructure and capacity along with television and digital advertising to increase brand recognition in support of our multi-year growth plans. Operating profit in the half year was \$0.7 million.

In line with our strategic plan for Torpedo7 to be a leading multichannel outdoor and adventure sport retailer, we acquired and integrated No1 Fitness and Shotgun Supplements. We also acquired R&R Sport in December and started the process of range integration planning and strategy development. In March, the Group entered into an agreement to increase its ownership of Torpedo7 Group from 51% to 80%. The Torpedo7 strategic emphasis in FY14 is to integrate its acquisitions and to build the brand for future growth. We are investing to create a leading multichannel outdoor and adventure sport retailer. We continue to be excited by the growth opportunities we see in this area of our business.

1 A reconciliation of adjusted net profit to reported net profit is detailed in note 14 of the condensed interim financial statements. Certain transactions such as the sale of properties and the release of warranty provisions can make the comparison of profits between periods difficult. The Group monitors adjusted net profit as a key indicator of performance and uses it as the basis for determining dividends and believes it helps investors to understand what is happening in the business.

2 Gearing is calculated by dividing the Group's net debt by net debt plus total equity.

3 DCNZ – Diners Club (NZ) Limited.

4 Sales for Noel Leeming relate to continuing stores. Same store sales and prior year sales comparisons are based on pre-acquisition pro-forma sales information. The Warehouse Group acquired Noel Leeming in December 2012.

5 Sales and gross margins for Torpedo7 Group are based on pre-acquisition pro-forma information. The Warehouse Group acquired Torpedo7 Group in April 2013.

**THE WAREHOUSE GROUP LIMITED**

# **INTERIM FINANCIAL STATEMENTS**

**FOR THE 26 WEEKS ENDED 26 JANUARY 2014**

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# Consolidated Income Statements

|   | NOTE   | UNAUDITED<br>26 WEEKS ENDED<br>26 JANUARY 2014 | UNAUDITED<br>26 WEEKS ENDED<br>27 JANUARY 2013 | AUDITED<br>52 WEEKS ENDED<br>28 JULY 2013 |
|---|--------|--|--|---|
|   |        | \$000  | \$000  | \$000                                     |
| Continuing operations                                       |        |  |  |   |
| Revenue   | 3      | 1,420,409                                      | 1,097,152                                      | 2,239,532                                 |
| Cost of sales   |        | (959,027)                                      | (712,881)                                      | (1,473,253)                               |
| <b>Gross profit</b>   |        | <b>461,382</b>                                 | <b>384,271</b>                                 | <b>766,279</b>                            |
| Other income  |        | 7,336  | 4,464  | 10,301                                    |
| Employee expenses   |        | (213,514)                                      | (168,340)                                      | (355,625)                                 |
| Lease and occupancy expenses                                |        | (65,590)                                       | (51,469)                                       | (113,503)                                 |
| Depreciation and amortisation expenses                      | 3      | (25,404)                                       | (21,083)                                       | (44,017)                                  |
| Other operating expenses                                    |        | (94,153)                                       | (70,983)                                       | (152,197)                                 |
| <b>Operating profit</b>                                     | 3      | <b>70,057</b>                                  | <b>76,860</b>                                  | <b>111,238</b>                            |
| Gain on disposal of property                                | 4      | 9,230  | 62,399   | 77,368                                    |
| Contingent consideration                                    | 19     | 5,359  | –  | –   |
| Direct costs relating to acquisitions                       | 17, 18 | (1,106)  | (1,112)  | (2,356)                                   |
| Equity earnings of associate                                | 6      | 1,527  | 1,816  | 3,464                                     |
| <b>Earnings before interest and tax</b>                     |        | <b>85,067</b>                                  | <b>139,963</b>                                 | <b>189,714</b>                            |
| Net interest expense  |        | (7,277)  | (4,971)  | (11,675)                                  |
| <b>Profit before tax</b>                                    |        | <b>77,790</b>                                  | <b>134,992</b>                                 | <b>178,039</b>                            |
| Income tax expense  |        | (19,023)                                       | (28,575)                                       | (28,423)                                  |
| <b>Net profit for the period from continuing operations</b> |        | <b>58,767</b>                                  | <b>106,417</b>                                 | <b>149,616</b>                            |
| Discontinued operations                                     |        |  |  |   |
| (Loss)/Profit from discontinued operations (net of tax)     | 20     | (378)  | 81   | (4,288)                                   |
| <b>Net profit for the period</b>                            |        | <b>58,389</b>                                  | <b>106,498</b>                                 | <b>145,328</b>                            |
| <b>Attributable to:</b>                                     |        |  |  |   |
| Shareholders of the Parent                                  |        | 58,684   | 106,319  | 144,748                                   |
| Minority interests  |        | (295)  | 179  | 580                                       |
|   |        | <b>58,389</b>                                  | <b>106,498</b>                                 | <b>145,328</b>                            |
| <b>Basic earnings per share</b>                             |        |  |  |   |
| From continuing operations                                  |        | 19.1 cents                                     | 34.3 cents                                     | 48.1 cents                                |
| From discontinued operations                                |        | (0.1) cents                                    | –  | (1.4) cents                               |
| From net profit for the period                              |        | 19.0 cents                                     | 34.3 cents                                     | 46.7 cents                                |
| <b>Diluted earnings per share</b>                           |        |  |  |   |
| From continuing operations                                  |        | 18.9 cents                                     | 34.2 cents                                     | 47.9 cents                                |
| From discontinued operations                                |        | (0.1) cents                                    | –  | (1.4) cents                               |
| From net profit for the period                              |        | 18.8 cents                                     | 34.2 cents                                     | 46.5 cents                                |

The above Interim Financial Statements should be read in conjunction with the accompanying notes.

## Consolidated Statements of Comprehensive Income

|  | UNAUDITED<br>26 WEEKS ENDED<br>26 JANUARY 2014 | UNAUDITED<br>26 WEEKS ENDED<br>27 JANUARY 2013 | AUDITED<br>52 WEEKS ENDED<br>28 JULY 2013 |
|--|--|--|---|
|  | \$000  | \$000  | \$000                                     |
| <b>Net profit for the period</b>   | <b>58,389</b>                                  | <b>106,498</b>                                 | <b>145,328</b>                            |
| Items that may be reclassified subsequently to the Income Statements                     |  |  |   |
| Movement in cash flow hedge reserve net of tax   | (2,902)  | (317)  | 6,651                                     |
| <b>Total comprehensive income for the period</b>   | <b>55,487</b>                                  | <b>106,181</b>                                 | <b>151,979</b>                            |
| <b>Attributable to:</b>  |  |  |   |
| Shareholders of the Parent   | 55,782   | 106,002  | 151,399                                   |
| Minority interest  | (295)  | 179  | 580                                       |
| <b>Comprehensive income</b>  | <b>55,487</b>                                  | <b>106,181</b>                                 | <b>151,979</b>                            |
| <b>Total comprehensive income attributable to shareholders of the Parent arise from:</b> |  |  |   |
| Continuing operations  | 56,160   | 105,921  | 155,687                                   |
| Discontinued operations  | (378)  | 81   | (4,288)                                   |
| <b>Comprehensive income</b>  | <b>55,782</b>                                  | <b>106,002</b>                                 | <b>151,399</b>                            |

## Consolidated Statements of Changes in Equity

|  | UNAUDITED<br>26 WEEKS ENDED<br>26 JANUARY 2014 | UNAUDITED<br>26 WEEKS ENDED<br>27 JANUARY 2013 | AUDITED<br>52 WEEKS ENDED<br>28 JULY 2013 |
|--|--|--|---|
|  | \$000  | \$000  | \$000                                     |
| <b>Equity at the beginning of the period</b>             | <b>411,765</b>                                 | <b>317,367</b>                                 | <b>317,367</b>                            |
| Total comprehensive income for the period                | 55,487   | 106,181  | 151,979                                   |
| Share rights charged to the income statement             | 1,415  | 1,542  | 2,545                                     |
| Dividends paid to shareholders of the company            | (17,116)                                       | (20,228)                                       | (68,463)                                  |
| Dividends paid to minority interest                      | (156)  | (109)  | (370)                                     |
| Treasury stock dividends received                        | 73   | 77   | 353                                       |
| Purchase of treasury stock                               | (42)   | (638)  | (2,939)                                   |
| Minority interest arising on acquisition of subsidiaries | -  | -  | 11,293                                    |
| <b>Equity at the end of the period</b>                   | <b>451,426</b>                                 | <b>404,192</b>                                 | <b>411,765</b>                            |
| <b>Equity consists of:</b>                               |  |  |   |
| Share capital  | 251,445  | 251,445  | 251,445                                   |
| Treasury stock   | (5,521)  | (5,061)  | (7,361)                                   |
| Cash flow hedge reserve                                  | (3,466)  | (7,532)  | (564)                                     |
| Employee share benefits reserve                          | 2,939  | 2,279  | 3,281                                     |
| Retained earnings  | 194,744  | 162,758  | 153,228                                   |
| <b>Total equity attributable to shareholders</b>         | <b>440,141</b>                                 | <b>403,889</b>                                 | <b>400,029</b>                            |
| Minority interest  | 11,285   | 303  | 11,736                                    |
| <b>Total equity</b>                                      | <b>451,426</b>                                 | <b>404,192</b>                                 | <b>411,765</b>                            |

The above Interim Financial Statements should be read in conjunction with the accompanying notes.



# Consolidated Balance Sheets

|  | NOTE | UNAUDITED<br>AS AT<br>26 JANUARY 2014 | UNAUDITED<br>AS AT<br>27 JANUARY 2013 | AUDITED<br>AS AT<br>28 JULY 2013 |
|--|------|---------------------------------------|---------------------------------------|----------------------------------|
|  |      | \$000                                 | \$000                                 | \$000                            |
| <b>ASSETS</b>                                    |      |                                       |                                       |                                  |
| <b>Current assets</b>                            |      |                                       |                                       |                                  |
| Cash and cash equivalents                        | 9    | 42,625                                | 23,228                                | 22,763                           |
| Trade and other receivables                      | 7    | 80,730                                | 52,886                                | 66,513                           |
| Inventories                                      |      | 519,957                               | 454,831                               | 458,109                          |
| Derivative financial instruments                 | 10   | 613                                   | –                                     | 2,487                            |
| <b>Total current assets</b>                      |      | <b>643,925</b>                        | <b>530,945</b>                        | <b>549,872</b>                   |
| <b>Non-current assets</b>                        |      |                                       |                                       |                                  |
| Trade and other receivables                      | 7    | 187                                   | 637                                   | 3,374                            |
| Property, plant and equipment                    | 4    | 315,632                               | 333,936                               | 305,602                          |
| Intangible assets                                | 5    | 124,861                               | 63,766                                | 108,479                          |
| Investments                                      | 6    | 4,062                                 | 4,023                                 | 5,671                            |
| Derivative financial instruments                 | 10   | 965                                   | 2,036                                 | 1,315                            |
| Deferred taxation                                |      | 27,520                                | 23,322                                | 21,425                           |
| <b>Total non-current assets</b>                  |      | <b>473,227</b>                        | <b>427,720</b>                        | <b>445,866</b>                   |
| <b>Total assets</b>                              |      | <b>1,117,152</b>                      | <b>958,665</b>                        | <b>995,738</b>                   |
| <b>LIABILITIES</b>                               |      |                                       |                                       |                                  |
| <b>Current liabilities</b>                       |      |                                       |                                       |                                  |
| Borrowings                                       | 9    | 31,330                                | 23,117                                | 85,336                           |
| Trade and other payables                         | 12   | 408,656                               | 283,507                               | 257,917                          |
| Derivative financial instruments                 | 10   | 3,893                                 | 7,904                                 | 1,566                            |
| Taxation payable                                 |      | 1,006                                 | 21,954                                | 3,466                            |
| Provisions                                       | 8    | 43,239                                | 40,906                                | 45,449                           |
| <b>Total current liabilities</b>                 |      | <b>488,124</b>                        | <b>377,388</b>                        | <b>393,734</b>                   |
| <b>Non-current liabilities</b>                   |      |                                       |                                       |                                  |
| Borrowings                                       | 9    | 153,546                               | 151,603                               | 154,301                          |
| Derivative financial instruments                 | 10   | 1,774                                 | 3,086                                 | 1,866                            |
| Trade and other payables                         | 12   | 5,200                                 | 5,000                                 | 15,809                           |
| Provisions                                       | 8    | 17,082                                | 17,396                                | 18,263                           |
| <b>Total non-current liabilities</b>             |      | <b>177,602</b>                        | <b>177,085</b>                        | <b>190,239</b>                   |
| <b>Total liabilities</b>                         |      | <b>665,726</b>                        | <b>554,473</b>                        | <b>583,973</b>                   |
| <b>Net assets</b>                                |      | <b>451,426</b>                        | <b>404,192</b>                        | <b>411,765</b>                   |
| <b>EQUITY</b>                                    |      |                                       |                                       |                                  |
| Contributed equity                               |      | 245,924                               | 246,384                               | 244,084                          |
| Reserves   |      | (527)                                 | (5,253)                               | 2,717                            |
| Retained earnings                                |      | 194,744                               | 162,758                               | 153,228                          |
| <b>Total equity attributable to shareholders</b> |      | <b>440,141</b>                        | <b>403,889</b>                        | <b>400,029</b>                   |
| Minority interest                                |      | 11,285                                | 303                                   | 11,736                           |
| <b>Total equity</b>                              | 16   | <b>451,426</b>                        | <b>404,192</b>                        | <b>411,765</b>                   |
| <b>Net assets per share</b>                      |      | <b>145.7 cents</b>                    | <b>130.4 cents</b>                    | <b>133.1 cents</b>               |

The above Interim Financial Statements should be read in conjunction with the accompanying notes.

# Condensed Consolidated Statements of Cash Flows

|   | NOTE   | UNAUDITED<br>26 WEEKS ENDED<br>26 JANUARY 2014 | UNAUDITED<br>26 WEEKS ENDED<br>27 JANUARY 2013 | AUDITED<br>52 WEEKS ENDED<br>28 JULY 2013 |
|---|--------|--|--|---|
|   |        | \$000  | \$000  | \$000                                     |
| <b>Cash flows from operating activities</b>         |        |  |  |   |
| Cash received from customers                        |        | 1,420,203                                      | 1,106,705                                      | 2,264,573                                 |
| Interest income                                     |        | 12   | 174  | 136                                       |
| Payments to suppliers and employees                 |        | (1,243,444)                                    | (988,265)                                      | (2,117,935)                               |
| Income tax paid                                     |        | (25,807)                                       | (24,718)                                       | (40,803)                                  |
| Interest paid                                       |        | (7,104)  | (5,876)  | (12,270)                                  |
| <b>Net cash flows from operating activities</b>     |        | <b>143,860</b>                                 | <b>88,020</b>                                  | <b>93,701</b>                             |
| <b>Cash flows from investing activities</b>         |        |  |  |   |
| Proceeds from sale of property, plant and equipment |        | 19,195   | 117,643  | 195,572                                   |
| Landlord and share purchase scheme advances repaid  |        | 16,058   | 254  | 545                                       |
| Dividend received from associate                    | 6      | 3,136  | 4,165  | 4,165                                     |
| Purchase of property, plant, equipment and software |        | (45,659)                                       | (46,057)                                       | (93,315)                                  |
| Related-party advances                              |        | -  | -  | (3,000)                                   |
| Landlord advances                                   |        | (16,920)                                       | -  | (9,071)                                   |
| Acquisition of subsidiaries, net of cash acquired   | 17, 18 | (23,786)                                       | (73,773)                                       | (108,715)                                 |
| Contingent consideration                            | 19     | (4,000)  | -  | -   |
| Other items   |        | (29)   | (52)   | (78)                                      |
| <b>Net cash flows from investing activities</b>     |        | <b>(52,005)</b>                                | <b>2,180</b>                                   | <b>(13,897)</b>                           |
| <b>Cash flows from financing activities</b>         |        |  |  |   |
| Repayment of short-term borrowings                  |        | (53,900)                                       | (62,113)                                       | (573)                                     |
| Repayment of finance leases                         |        | (743)  | (200)  | (902)                                     |
| Purchase of treasury stock                          |        | -  | (515)  | (2,777)                                   |
| Treasury stock dividends received                   |        | 73   | 77   | 353                                       |
| Dividends paid to Parent shareholders               |        | (17,267)                                       | (20,398)                                       | (69,058)                                  |
| Dividends paid to minority shareholders             |        | (156)  | (109)  | (370)                                     |
| <b>Net cash flows from financing activities</b>     |        | <b>(71,993)</b>                                | <b>(83,258)</b>                                | <b>(73,327)</b>                           |
| Net cash flow                                       |        | <b>19,862</b>                                  | <b>6,942</b>                                   | <b>6,477</b>                              |
| Opening cash position                               |        | <b>22,763</b>                                  | <b>16,286</b>                                  | <b>16,286</b>                             |
| <b>Closing cash position</b>                        |        | <b>42,625</b>                                  | <b>23,228</b>                                  | <b>22,763</b>                             |

The above Interim Financial Statements should be read in conjunction with the accompanying notes.

## Reconciliation of Operating Cash Flows

|  | NOTE | UNAUDITED<br>26 WEEKS ENDED<br>26 JANUARY 2014 | UNAUDITED<br>26 WEEKS ENDED<br>27 JANUARY 2013 | AUDITED<br>52 WEEKS ENDED<br>28 JULY 2013 |
|--|------|--|--|---|
|  |      | \$000  | \$000  | \$000                                     |
| <b>Profit after tax</b>                                      |      | <b>58,389</b>                                  | <b>106,498</b>                                 | <b>145,328</b>                            |
| <b>Non-cash items</b>  |      |  |  |   |
| Depreciation and amortisation expenses                       |      | 25,421   | 21,131   | 44,225                                    |
| Share-based payment expense                                  |      | 1,415  | 1,542  | 2,545                                     |
| Interest capitalisation                                      |      | 251  | (637)  | (322)                                     |
| Unrecovered lease incentives on property sales               |      | –  | –  | (1,237)                                   |
| Movement in deferred tax                                     |      | (4,622)  | (13,794)                                       | (13,640)                                  |
| Share of surplus retained by associate                       |      | (1,527)  | (1,816)  | (3,464)                                   |
| <b>Total non-cash items</b>                                  |      | <b>20,938</b>                                  | <b>6,426</b>                                   | <b>28,107</b>                             |
| <b>Items classified as investing or financing activities</b> |      |  |  |   |
| Net gain on sale of property, plant and equipment            |      | (9,302)  | (61,627)                                       | (73,403)                                  |
| Direct costs relating to acquisitions                        |      | 1,106  | 1,112  | 2,356                                     |
| Reassessment of contingent consideration payable             | 19   | (5,359)  | –  | –   |
| Supplementary dividend tax credit                            |      | 151  | 170  | 595                                       |
| <b>Total investing and financing adjustments</b>             |      | <b>(13,404)</b>                                | <b>(60,345)</b>                                | <b>(70,452)</b>                           |
| <b>Changes in assets and liabilities</b>                     |      |  |  |   |
| Trade and other receivables                                  |      | (9,142)  | (9,923)  | (14,134)                                  |
| Inventories  |      | (48,101)                                       | (39,508)                                       | (25,303)                                  |
| Trade and other payables                                     |      | 141,511  | 68,104   | 28,946                                    |
| Provisions   |      | (3,870)  | (746)  | 2,212                                     |
| Income tax   |      | (2,461)  | 17,514   | (1,003)                                   |
| <b>Total changes in assets and liabilities</b>               |      | <b>77,937</b>                                  | <b>35,441</b>                                  | <b>(9,282)</b>                            |
| <b>Net cash flows from operating activities</b>              |      | <b>143,860</b>                                 | <b>88,020</b>                                  | <b>93,701</b>                             |

The above Interim Financial Statements should be read in conjunction with the accompanying notes.

# Notes to the Financial Statements

## 1. GENERAL INFORMATION

The Warehouse Group Limited and its subsidiaries (together the 'Group') is a multi-business general merchandise retailer that operates through four retail brands: The Warehouse, Warehouse Stationery, Noel Leeming and Torpedo7.

The Warehouse Group Limited is a limited liability company incorporated and domiciled in New Zealand and registered under the New Zealand Companies Act 1993. The address of its registered office is Level 8, 120 Albert Street, PO Box 2219, Auckland. The Group is an issuer for the purposes of the New Zealand Financial Reporting Act 1993 and listed on the New Zealand Stock Exchange (NZX).

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

These interim financial statements for the reporting period ended 26 January 2014 have been prepared in accordance with generally accepted accounting practice in New Zealand, International Accounting Standard 34 and NZ IAS 34 Interim Financial Reporting.

These financial statements have been prepared under the historical cost convention except for the revaluation of certain financial instruments (including derivative instruments). The Group is designated as a profit-oriented entity for financial reporting purposes. The reporting currency used in the preparation of the financial statements is New Zealand dollars, rounded to the nearest thousand unless otherwise stated.

The accounting policies that materially affect the measurement of the interim financial statements have been applied on a consistent basis with those used in the audited financial statements for the 52 weeks ended 28 July 2013 and the unaudited interim financial statements for the 26 weeks ended 27 January 2013.

The interim financial statements do not include all of the information normally included in an annual financial report. Accordingly, this report should be read in conjunction with the annual financial statements and related notes in the Group's Annual Report for the 52 weeks ended 28 July 2013.

### (a) Changes in accounting policies

The following new accounting standards and amendments to existing standards have been adopted by the Group in the period ended 26 January 2014:

*NZ IFRS 10, 'Consolidated Financial Statements'*, redefines the concept of control to determine when an entity should be included within the consolidated financial statements and provides additional guidance to determine control where this is difficult to assess. The application of this standard has had no material impact on the Group.

*NZ IFRS 13, 'Fair Value Measurement'*, defines fair value and provides a single IFRS framework for measuring fair value and disclosure of fair value measurements. NZ IFRS 13 does not determine when an item is measured at fair value and applies only when another IFRS requires or permits the item to be measured at fair value (with limited exceptions). The application of this standard has had no material impact on the Group except for additional disclosure requirements which are set out in Note 11.

### (b) Seasonality

The Group's revenue and profitability follow a seasonal pattern with higher sales and operating profits typically achieved in the first half of the financial year as a result of additional sales generated during the Christmas trading period.

### Approval of Financial Statements

These consolidated interim financial statements were approved for issue by the Board of Directors on 5 March 2014. Unless as otherwise stated, the financial statements have been reviewed by our Auditors, but are not audited.

## 3. SEGMENT INFORMATION

### (a) Operating segments

The Group has four primary operating segments operating in the New Zealand retail sector. The operating segments are managed separately with their own management, stores and infrastructure. These segments form the basis of internal reporting used by Management and the Board of Directors to monitor and assess performance and assist with strategy decisions.

#### The Warehouse

The Warehouse is predominantly a general merchandise and apparel retailer, with 92 stores located throughout New Zealand.

#### Warehouse Stationery

Warehouse Stationery is a stationery retailer, with 63 stores located throughout New Zealand.

#### Noel Leeming

Noel Leeming is a consumer electronics and home appliances retailer, with 76 stores located throughout New Zealand. The Group acquired Noel Leeming in December 2012.

#### Torpedo7

Torpedo7 is an online retailer operating through the Torpedo7 and several other websites in New Zealand and Australia. The Group acquired a 51% interest in Torpedo7 in April 2013. In the current year, Torpedo7 expanded its New Zealand operations with three acquisitions. No.1 Fitness (an online retailer of fitness equipment) was acquired in September 2013. Shotgun Supplements (a sports nutrition online retailer) and R&R Sport (a sporting, outdoor and adventure retail chain) were both acquired in December 2013.

#### Other Group operations

This segment includes the Group's property operations, which owns a number of stores and distribution centres occupied by the other business segments. This segment also includes the Group's corporate function and a chocolate factory, which supplies product to The Warehouse.

### 3. SEGMENT INFORMATION continued

|   | REVENUE  |  |  | OPERATING PROFIT                                       |  |  |
|---|--|--|--|--|--|--|
|   | UNAUDITED<br>26 WEEKS<br>ENDED<br>26 JAN 2014<br>\$000 | UNAUDITED<br>26 WEEKS<br>ENDED<br>27 JAN 2013<br>\$000 | AUDITED<br>52 WEEKS<br>ENDED<br>28 JUL 2013<br>\$000 | UNAUDITED<br>26 WEEKS<br>ENDED<br>26 JAN 2014<br>\$000 | UNAUDITED<br>26 WEEKS<br>ENDED<br>27 JAN 2013<br>\$000 | AUDITED<br>52 WEEKS<br>ENDED<br>28 JUL 2013<br>\$000 |
| <b>SEGMENT PERFORMANCE</b>                                  |  |  |  |  |  |  |
| The Warehouse   | 920,097  | 866,618  | 1,591,088  | 60,621   | 65,714   | 85,186   |
| Warehouse Stationery  | 121,535  | 111,905  | 231,838  | 4,681  | 3,653  | 10,321   |
| Noel Leeming  | 328,754  | 117,288  | 390,667  | 6,786  | 5,671  | 11,011   |
| Torpedo7  | 47,870   | –  | 24,193   | 742  | –  | 656  |
| Other Group operations                                      | 7,388  | 5,995  | 9,688  | (2,773)  | 1,822  | 4,064  |
| Inter-segment eliminations                                  | (5,235)  | (4,654)  | (7,942)  | –  | –  | –  |
|   | 1,420,409  | 1,097,152  | 2,239,532  | 70,057   | 76,860   | 111,238  |
| <b>Unallocated (expenses)/revenue</b>                       |  |  |  |  |  |  |
| Gain on disposal of property                                |  |  |  | 9,230  | 62,399   | 77,368   |
| Contingent consideration                                    |  |  |  | 5,359  | –  | –  |
| Direct costs relating to acquisitions                       |  |  |  | (1,106)  | (1,112)  | (2,356)  |
| Equity earnings of associate                                |  |  |  | 1,527  | 1,816  | 3,464  |
| <b>Earnings before interest and tax</b>                     |  |  |  | 85,067   | 139,963  | 189,714  |
| Net interest expense  |  |  |  | (7,277)  | (4,971)  | (11,675)   |
| Income tax expense  |  |  |  | (19,023)   | (28,575)   | (28,423)   |
| <b>Net profit for the period from continuing operations</b> |  |  |  | 58,767   | 106,417  | 149,616  |
| Profit/(loss) from discontinued operations (net of tax)     |  |  |  | (378)  | 81   | (4,288)  |
| <b>Net profit for the period</b>                            |  |  |  | 58,389   | 106,498  | 145,328  |
| <b>Operating margin</b>                                     |  |  |  |  |  |  |
| The Warehouse (%)   |  |  |  | 6.6  | 7.6  | 5.4  |
| Warehouse Stationery (%)                                    |  |  |  | 3.9  | 3.3  | 4.5  |
| Noel Leeming (%)  |  |  |  | 2.1  | 4.8  | 2.8  |
| Torpedo7 (%)  |  |  |  | 1.6  | –  | 2.7  |
| <b>Total Group (%)</b>                                      |  |  |  | 4.9  | 7.0  | 5.0  |

|                         | NOTE | DEPRECIATION & AMORTISATION                            |  |  | CAPITAL EXPENDITURE                                    |  |  |
|-------------------------|------|--|--|--|--|--|--|
|                         |      | UNAUDITED<br>26 WEEKS<br>ENDED<br>26 JAN 2014<br>\$000 | UNAUDITED<br>26 WEEKS<br>ENDED<br>27 JAN 2013<br>\$000 | AUDITED<br>52 WEEKS<br>ENDED<br>28 JUL 2013<br>\$000 | UNAUDITED<br>26 WEEKS<br>ENDED<br>26 JAN 2014<br>\$000 | UNAUDITED<br>26 WEEKS<br>ENDED<br>27 JAN 2013<br>\$000 | AUDITED<br>52 WEEKS<br>ENDED<br>28 JUL 2013<br>\$000 |
| The Warehouse           |      | 18,187   | 16,704   | 33,207   | 29,117   | 24,470   | 59,090   |
| Warehouse Stationery    |      | 3,036  | 2,735  | 5,455  | 4,495  | 3,281  | 12,628   |
| Noel Leeming            |      | 2,604  | 801  | 3,040  | 5,513  | 706  | 4,341  |
| Torpedo7                |      | 567  | –  | 321  | 271  | –  | 2,751  |
| Other Group operations  |      | 1,010  | 843  | 1,994  | 3,958  | 12,135   | 17,996   |
| Continuing operations   | 4    | 25,404   | 21,083   | 44,017   | 43,354   | 40,592   | 96,806   |
| Discontinued operations | 20   | 17   | 48   | 208  | –  | –  | –  |
|                         |      | 25,421   | 21,131   | 44,225   | 43,354   | 40,592   | 96,806   |

# Notes to the Financial Statements continued

## 3. SEGMENT INFORMATION continued

|                                       | NOTE | TOTAL ASSETS                      |                                   |                                 | TOTAL LIABILITIES                 |                                   |                                 |
|---------------------------------------|------|-----------------------------------|-----------------------------------|---------------------------------|-----------------------------------|-----------------------------------|---------------------------------|
|                                       |      | UNAUDITED<br>AS AT<br>26 JAN 2014 | UNAUDITED<br>AS AT<br>27 JAN 2013 | AUDITED<br>AS AT<br>28 JUL 2013 | UNAUDITED<br>AS AT<br>26 JAN 2014 | UNAUDITED<br>AS AT<br>27 JAN 2013 | AUDITED<br>AS AT<br>28 JUL 2013 |
|                                       |      | \$000                             | \$000                             | \$000                           | \$000                             | \$000                             | \$000                           |
| The Warehouse                         |      | 514,679                           | 455,680                           | 485,569                         | 248,140                           | 186,775                           | 171,023                         |
| Warehouse Stationery                  |      | 86,058                            | 74,880                            | 76,695                          | 44,847                            | 27,484                            | 26,588                          |
| Noel Leeming                          |      | 127,735                           | 104,476                           | 107,326                         | 145,858                           | 111,236                           | 109,292                         |
| Torpedo7                              |      | 43,923                            | –                                 | 21,957                          | 21,973                            | –                                 | 18,182                          |
| Other Group operations                |      | 156,107                           | 209,158                           | 154,409                         | 5,858                             | 4,534                             | 5,297                           |
| <b>Operating assets/liabilities</b>   |      | <b>928,502</b>                    | <b>844,194</b>                    | <b>845,956</b>                  | <b>466,676</b>                    | <b>330,029</b>                    | <b>330,382</b>                  |
| <b>Unallocated assets/liabilities</b> |      |                                   |                                   |                                 |                                   |                                   |                                 |
| Discontinued operations               | 20   | 990                               | 10,063                            | 693                             | 7,501                             | 16,780                            | 7,056                           |
| Cash and borrowings                   | 9    | 42,625                            | 23,228                            | 22,763                          | 184,876                           | 174,720                           | 239,637                         |
| Derivative financial instruments      | 10   | 1,578                             | 2,036                             | 3,802                           | 5,667                             | 10,990                            | 3,432                           |
| Investments                           | 6    | 4,062                             | 4,023                             | 5,671                           | –                                 | –                                 | –                               |
| Intangible Goodwill and Brands        | 5    | 111,875                           | 51,799                            | 95,428                          | –                                 | –                                 | –                               |
| Taxation                              |      | 27,520                            | 23,322                            | 21,425                          | 1,006                             | 21,954                            | 3,466                           |
| <b>Total</b>                          |      | <b>1,117,152</b>                  | <b>958,665</b>                    | <b>995,738</b>                  | <b>665,726</b>                    | <b>554,473</b>                    | <b>583,973</b>                  |

## 4. PROPERTY, PLANT, EQUIPMENT AND COMPUTER SOFTWARE

|  | NOTE   | UNAUDITED<br>AS AT<br>26 JANUARY 2014 | UNAUDITED<br>AS AT<br>27 JANUARY 2013 | AUDITED<br>AS AT<br>28 JULY 2013 |
|--|--------|---------------------------------------|---------------------------------------|----------------------------------|
|  |        | \$000                                 | \$000                                 | \$000                            |
| Property, plant and equipment                              |        | 315,632                               | 333,936                               | 305,602                          |
| Computer software  | 5      | 12,986                                | 11,967                                | 13,051                           |
| <b>Net book value</b>                                      |        | <b>328,618</b>                        | <b>345,903</b>                        | <b>318,653</b>                   |
| <b>Movement in property, plant, equipment and software</b> |        |                                       |                                       |                                  |
| Balance at the beginning of the period                     |        | 318,653                               | 368,606                               | 368,606                          |
| Acquisition of businesses                                  | 17, 18 | 1,924                                 | 12,125                                | 16,671                           |
| Capital expenditure  | 3      | 43,354                                | 40,592                                | 96,806                           |
| Depreciation and amortisation                              | 3      | (25,421)                              | (21,131)                              | (44,225)                         |
| Disposals  |        | (9,892)                               | (54,289)                              | (119,205)                        |
| <b>Balance at the end of the period</b>                    |        | <b>328,618</b>                        | <b>345,903</b>                        | <b>318,653</b>                   |

During the current half year, the Group sold two store properties for a combined consideration of \$18.805 million, realising a pre-tax gain of \$9.230 million.

In the first half year of 2013, the Group sold a Distribution Centre located in Wiri, Auckland and three store properties. In the second half of the same year, the Group also sold a Retail Centre in Silverdale. The combined property disposals generated net sale proceeds of \$194.182 million and realised pre-tax profits of \$77.368 million (including disposal related costs).

## 5. INTANGIBLE ASSETS

|   | NOTE   | UNAUDITED<br>AS AT<br>26 JANUARY 2014 | UNAUDITED<br>AS AT<br>27 JANUARY 2013 | AUDITED<br>AS AT<br>28 JULY 2013 |
|---|--------|---------------------------------------|---------------------------------------|----------------------------------|
|   |        | \$000                                 | \$000                                 | \$000                            |
| Computer software                       | 4      | 12,986                                | 11,967                                | 13,051                           |
| Brands                                  | 18     | 23,523                                | 15,500                                | 23,523                           |
| Goodwill                                |        | 88,352                                | 36,299                                | 71,905                           |
| <b>Net book value</b>                   |        | <b>124,861</b>                        | <b>63,766</b>                         | <b>108,479</b>                   |
| <b>Movement in Goodwill and Brands</b>  |        |                                       |                                       |                                  |
| Balance at the beginning of the period  |        | 95,428                                | –                                     | –                                |
| Acquisition of businesses – Brands      | 18     | –                                     | 15,500                                | 23,523                           |
| Acquisition of businesses – Goodwill    | 17, 18 | 16,447                                | 36,299                                | 71,905                           |
| <b>Balance at the end of the period</b> |        | <b>111,875</b>                        | <b>51,799</b>                         | <b>95,428</b>                    |

## 6. INVESTMENT

|   | UNAUDITED<br>AS AT<br>26 JANUARY 2014 | UNAUDITED<br>AS AT<br>27 JANUARY 2013 | AUDITED<br>AS AT<br>28 JULY 2013 |
|---|---------------------------------------|---------------------------------------|----------------------------------|
|   | \$000                                 | \$000                                 | \$000                            |
| Investment at the beginning of the year     | 5,671                                 | 6,372                                 | 6,372                            |
| Share of associate's profit before taxation | 2,122                                 | 2,524                                 | 4,812                            |
| Less taxation                               | (595)                                 | (708)                                 | (1,348)                          |
| Equity earnings of associate                | 1,527                                 | 1,816                                 | 3,464                            |
| Dividend received from associate            | (3,136)                               | (4,165)                               | (4,165)                          |
| <b>Investment at the end of the period</b>  | <b>4,062</b>                          | <b>4,023</b>                          | <b>5,671</b>                     |

### The Warehouse Financial Services Limited

The Group has a 49% (2013: 49%) interest, and Westpac a 51% (2013: 51%) interest, in The Warehouse Financial Services Limited.

## 7. TRADE AND OTHER RECEIVABLES

|  | NOTE | UNAUDITED<br>AS AT<br>26 JANUARY 2014 | UNAUDITED<br>AS AT<br>27 JANUARY 2013 | AUDITED<br>AS AT<br>28 JULY 2013 |
|--|------|---------------------------------------|---------------------------------------|----------------------------------|
|  |      | \$000                                 | \$000                                 | \$000                            |
| Trade receivables                          |      | 48,206                                | 37,914                                | 42,865                           |
| Allowance for impairment                   |      | (1,138)                               | (1,169)                               | (1,078)                          |
|  |      | 47,068                                | 36,745                                | 41,787                           |
| Other debtors and prepayments              |      | 19,975                                | 15,678                                | 15,159                           |
| Landlord advances                          |      | 10,215                                | –                                     | 9,071                            |
| Advances to related parties                | 22   | 3,039                                 | –                                     | 3,010                            |
| Employee share purchase plan loans         |      | 620                                   | 1,100                                 | 860                              |
|  |      | 80,917                                | 53,523                                | 69,887                           |
| Less: Non-current                          |      | (187)                                 | (637)                                 | (3,374)                          |
| <b>Current trade and other receivables</b> |      | <b>80,730</b>                         | <b>52,886</b>                         | <b>66,513</b>                    |

## 8. PROVISIONS

|                                       | UNAUDITED<br>AS AT<br>26 JANUARY 2014 | UNAUDITED<br>AS AT<br>27 JANUARY 2013 | AUDITED<br>AS AT<br>28 JULY 2013 |
|---------------------------------------|---------------------------------------|---------------------------------------|----------------------------------|
|                                       | \$000                                 | \$000                                 | \$000                            |
| Current liabilities                   | 43,239                                | 40,906                                | 45,449                           |
| Non-current liabilities               | 17,082                                | 17,396                                | 18,263                           |
|                                       | 60,321                                | 58,302                                | 63,712                           |
| <b>Provisions consist of:</b>         |                                       |                                       |                                  |
| Annual performance-based compensation | 4,966                                 | 4,505                                 | 9,024                            |
| Annual leave                          | 27,149                                | 23,816                                | 25,244                           |
| Long-service leave                    | 7,273                                 | 7,112                                 | 7,178                            |
| Other employee benefits               | 5,531                                 | 5,890                                 | 5,735                            |
| <b>Employee benefits</b>              | <b>44,919</b>                         | <b>41,323</b>                         | <b>47,181</b>                    |
| Make-good provision                   | 6,180                                 | 6,221                                 | 6,152                            |
| Sales returns provision               | 3,786                                 | 3,217                                 | 3,229                            |
| Onerous lease                         | 5,436                                 | 7,541                                 | 7,150                            |
|                                       | 60,321                                | 58,302                                | 63,712                           |

|                           | MAKE GOOD                                     |   |   | ONEROUS LEASE                                 |   |   |
|---------------------------|---|---|---|---|---|---|
| Provision movements:      | UNAUDITED<br>26 WEEKS<br>ENDED<br>26 JAN 2014 | UNAUDITED<br>26 WEEKS<br>ENDED<br>27 JAN 2013 | AUDITED<br>52 WEEKS<br>ENDED<br>28 JUL 2013 | UNAUDITED<br>26 WEEKS<br>ENDED<br>26 JAN 2014 | UNAUDITED<br>26 WEEKS<br>ENDED<br>27 JAN 2013 | AUDITED<br>52 WEEKS<br>ENDED<br>28 JUL 2013 |
|                           | \$000   | \$000   | \$000                                       | \$000   | \$000   | \$000                                       |
| Opening balance           | 6,152   | 2,990   | 2,990                                       | 7,150   | 2,507   | 2,507                                       |
| Acquisition of businesses | 84  | 1,416   | 1,435                                       | –   | 5,696   | 7,573                                       |
| Arising during the period | 664   | 2,281   | 2,950                                       | 499   | 306   | 19  |
| Net settlements           | (720)   | (466)   | (1,223)                                     | (2,213)                                       | (968)   | (2,949)                                     |
| <b>Closing balance</b>    | <b>6,180</b>                                  | <b>6,221</b>                                  | <b>6,152</b>                                | <b>5,436</b>                                  | <b>7,541</b>                                  | <b>7,150</b>                                |

# Notes to the Financial Statements continued

## 9. DEBT

|  | UNAUDITED<br>AS AT<br>26 JANUARY 2014 | UNAUDITED<br>AS AT<br>27 JANUARY 2013 | AUDITED<br>AS AT<br>28 JULY 2013 |
|--|---------------------------------------|---------------------------------------|----------------------------------|
|  | \$000                                 | \$000                                 | \$000                            |
| Cash on hand and at bank                                     | 42,625                                | 23,228                                | 22,763                           |
| Bank borrowings  | 29,930                                | 22,290                                | 83,830                           |
| Lease liabilities  | 1,400                                 | 827                                   | 1,506                            |
| Current borrowings   | 31,330                                | 23,117                                | 85,336                           |
| Bank borrowings  | 50,000                                | 50,000                                | 50,000                           |
| Lease liabilities  | 3,225                                 | 719                                   | 3,681                            |
| Fixed rate senior bond (coupon: 7.37%)                       | 100,000                               | 100,000                               | 100,000                          |
| Fair value adjustment relating to effective interest         | 751                                   | 1,627                                 | 1,206                            |
| Unamortised capitalised costs on senior bond                 | (430)                                 | (743)                                 | (586)                            |
| Non-current borrowings                                       | 153,546                               | 151,603                               | 154,301                          |
| Total borrowings   | 184,876                               | 174,720                               | 239,637                          |
| <b>Net debt</b>  | <b>142,251</b>                        | <b>151,492</b>                        | <b>216,874</b>                   |
| <b>Committed bank credit facilities at balance date are:</b> |                                       |                                       |                                  |
| Bank debt facilities   | 280,000                               | 200,000                               | 260,000                          |
| Bank facilities used   | (79,930)                              | (72,290)                              | (133,830)                        |
| Unused bank debt facilities                                  | 200,070                               | 127,710                               | 126,170                          |
| Letter of credit facilities                                  | 28,000                                | 28,000                                | 28,000                           |
| Letters of credit  | (4,039)                               | (11,335)                              | (14,853)                         |
| Unused letter of credit facilities                           | 23,961                                | 16,665                                | 13,147                           |
| <b>Total unused bank facilities</b>                          | <b>224,031</b>                        | <b>144,375</b>                        | <b>139,317</b>                   |

## 10. DERIVATIVE FINANCIAL INSTRUMENTS

|   | UNAUDITED<br>AS AT<br>26 JANUARY 2014 | UNAUDITED<br>AS AT<br>27 JANUARY 2013 | AUDITED<br>AS AT<br>28 JULY 2013 |
|---|---------------------------------------|---------------------------------------|----------------------------------|
|   | \$000                                 | \$000                                 | \$000                            |
| Current assets                                      | 613                                   | –                                     | 2,487                            |
| Non-current assets                                  | 965                                   | 2,036                                 | 1,315                            |
| Current liabilities                                 | (3,893)                               | (7,904)                               | (1,566)                          |
| Non-current liabilities                             | (1,774)                               | (3,086)                               | (1,866)                          |
|   | (4,089)                               | (8,954)                               | 370                              |
| <b>Derivative financial instruments consist of:</b> |                                       |                                       |                                  |
| Current assets                                      | 613                                   | –                                     | 2,487                            |
| Current liabilities                                 | (3,893)                               | (6,368)                               | (987)                            |
| <b>Foreign exchange contracts</b>                   | <b>(3,280)</b>                        | <b>(6,368)</b>                        | <b>1,500</b>                     |
| Non-current assets                                  | 965                                   | 2,036                                 | 1,315                            |
| Current liabilities                                 | –                                     | (1,536)                               | (579)                            |
| Non-current liabilities                             | (1,774)                               | (3,086)                               | (1,866)                          |
| <b>Interest rate swaps</b>                          | <b>(809)</b>                          | <b>(2,586)</b>                        | <b>(1,130)</b>                   |
|   | <b>(4,089)</b>                        | <b>(8,954)</b>                        | <b>370</b>                       |

The Group continues to manage its foreign exchange and interest rate risks in accordance with the policies and parameters detailed in the 2013 Annual Report.

The Group's foreign exchange contracts hedge forecast inventory purchases priced in US dollars over the next 12 months. The following table lists the key inputs used to determine the fair value of the Group's foreign exchange contracts at balance date.

|   |         |         |         |
|---|---------|---------|---------|
| <b>US Dollar forward contracts – cash flow hedges</b> |         |         |         |
| Notional amount (NZ\$000)                             | 226,504 | 171,202 | 200,688 |
| Average contract rate (\$)                            | 0.8021  | 0.7977  | 0.8072  |
| Spot rate used to determine fair value (\$)           | 0.8252  | 0.8372  | 0.8087  |



## 10. DERIVATIVE FINANCIAL INSTRUMENTS continued

|                            | UNAUDITED<br>AS AT<br>26 JANUARY 2014 | UNAUDITED<br>AS AT<br>27 JANUARY 2013 | AUDITED<br>AS AT<br>28 JULY 2013 |
|----------------------------|---------------------------------------|---------------------------------------|----------------------------------|
|                            | \$000                                 | \$000                                 | \$000                            |
| Cash flow hedges           | (1,664)                               | (4,227)                               | (2,445)                          |
| Fair value hedges          | 855                                   | 1,641                                 | 1,315                            |
| <b>Interest rate swaps</b> | <b>(809)</b>                          | <b>(2,586)</b>                        | <b>(1,130)</b>                   |

### Interest rate swaps – cash flow hedge

In order to protect against interest rate volatility, the Group has interest rate swap contracts which have a right to receive interest at variable rates and to pay interest at fixed rates. The interest rate swaps currently have terms of up to four years and provide a hedge against a notional principal of \$50.000 million of the Group's core variable interest bank borrowings.

### Interest rate swaps – fair value hedge

At balance date, the Group held interest rate swaps where it receives a fixed rate of interest and pays a variable rate on a notional amount of \$40.000 million. The interest rate swaps are designated as fair value hedges and transform a series of known future fixed interest cash flows on the fixed rate senior bond to variable interest cash flows.

## 11. FAIR VALUE MEASUREMENT

The following table sets out the Group's financial instruments that are measured subsequent to initial recognition at fair values and are grouped into levels based on the degree to which the fair value is observable:

Level 1 – fair value measurements derived from quoted prices in active markets for identical assets.

Level 2 – fair value measurements derived from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3 – fair value measurements derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data.

| ASSET/(LIABILITY)  | NOTE | UNAUDITED<br>AS AT<br>26 JANUARY 2014 | UNAUDITED<br>AS AT<br>27 JANUARY 2013 | AUDITED<br>AS AT<br>28 JULY 2013 |
|--|------|---------------------------------------|---------------------------------------|----------------------------------|
|  |      | \$000                                 | \$000                                 | \$000                            |
| <b>Derivatives used for hedging</b>  |      |                                       |                                       |                                  |
| Foreign exchange contracts (Level 2)                                       | 10   | (3,280)                               | (6,368)                               | 1,500                            |
| Interest rate swaps (Level 2)  | 10   | (809)                                 | (2,586)                               | (1,130)                          |
| Senior bond fair value adjustment relating to effective interest (Level 2) | 9    | (751)                                 | (1,627)                               | (1,206)                          |

There have been no transfers between levels or changes in the valuation methods used to determine the fair value of the Group's financial instruments during the current and comparative periods. Sensitivities to reasonably possible changes in non-market observable valuation inputs would not have a material impact on the Group's financial results.

Specific valuation techniques used to value financial instruments are:

- Forward exchange contracts determined using forward exchange market rates at the balance date (refer note 10).
- Interest rate swaps calculated as the present value of the estimated future cash flows based on the applicable market interest yield rates at balance date.

Except for the Group's fixed rate senior bond (refer note 9) and derivatives (detailed above), the carrying value of the Group's financial assets and liabilities approximate fair value. The fixed rate senior bond is listed on the NZX and measured at amortised cost. As at 26 January 2014, the closing price was \$1.04274 per \$1.00 bond.

## 12. TRADE AND OTHER PAYABLES

|  | NOTE | UNAUDITED<br>AS AT<br>26 JANUARY 2014 | UNAUDITED<br>AS AT<br>27 JANUARY 2013 | AUDITED<br>AS AT<br>28 JULY 2013 |
|--|------|---------------------------------------|---------------------------------------|----------------------------------|
|  |      | \$000                                 | \$000                                 | \$000                            |
| Trade creditors  |      | 321,999                               | 214,089                               | 196,888                          |
| Goods in transit creditors   |      | 13,691                                | 17,670                                | 18,423                           |
| Goods and services tax   |      | 35,511                                | 25,122                                | 12,471                           |
| Unearned income (includes laybys, gift vouchers and Christmas club deposits) |      | 12,167                                | 10,894                                | 11,262                           |
| Contingent consideration   | 19   | 17,437                                | 7,500                                 | 21,759                           |
| Interest accruals  |      | 1,115                                 | 1,224                                 | 1,180                            |
| Payroll accruals   |      | 11,936                                | 12,008                                | 11,743                           |
|  |      | 413,856                               | 288,507                               | 273,726                          |
| Less: Non-current contingent consideration                                   |      | (5,200)                               | (5,000)                               | (15,809)                         |
| <b>Current trade and other payables</b>                                      |      | <b>408,656</b>                        | <b>283,507</b>                        | <b>257,917</b>                   |

# Notes to the Financial Statements continued

## 13. COMMITMENTS

|  | UNAUDITED<br>AS AT<br>26 JANUARY 2014 | UNAUDITED<br>AS AT<br>27 JANUARY 2013 | AUDITED<br>AS AT<br>28 JULY 2013 |
|--|---------------------------------------|---------------------------------------|----------------------------------|
|  | \$000                                 | \$000                                 | \$000                            |
| <b>(a) Capital commitments</b>   |                                       |                                       |                                  |
| Capital expenditure contracted for at balance date but not recognised as liabilities is set out below: |                                       |                                       |                                  |
| Within one year  | 41,735                                | 11,989                                | 8,505                            |

Capital commitments include development works on the Group's Auckland support office (\$11.700 million) and a property purchase in Newmarket (\$22.300 million).

### (b) Operating lease commitments

Commitments for minimum lease payments in relation to non-cancellable operating leases at balance date are as follows:

#### Future minimum rentals payable

|           |         |         |         |
|-----------|---------|---------|---------|
| 0–1 year  | 99,501  | 91,612  | 92,297  |
| 1–2 years | 76,493  | 73,631  | 70,924  |
| 2–5 years | 160,595 | 116,702 | 123,272 |
| 5+ years  | 240,029 | 167,222 | 178,513 |
|           | 576,618 | 449,167 | 465,006 |

## 14. ADJUSTED NET PROFIT RECONCILIATION

|  | NOTE   | UNAUDITED<br>26 WEEKS ENDED<br>26 JANUARY 2014 | UNAUDITED<br>26 WEEKS ENDED<br>27 JANUARY 2013 | AUDITED<br>52 WEEKS ENDED<br>28 JULY 2013 |
|--|--------|--|--|---|
|  |        | \$000  | \$000  | \$000                                     |
| <b>Net profit attributable to shareholders of the Parent</b>               |        | 58,684   | 106,319  | 144,748                                   |
| <b>Less: Unusual items</b>   |        |  |  |   |
| Direct costs relating to acquisitions                                      | 17, 18 | (1,106)  | (1,112)  | (2,356)                                   |
| Contingent consideration   | 19     | 5,359  | –  | –   |
| Gain on disposal of property   | 4      | 9,230  | 62,399   | 77,368                                    |
|  |        | 13,483   | 61,287   | 75,012                                    |
| Income tax relating to unusual items                                       |        | (2,584)  | (17,955)                                       | (9,800)                                   |
| Income tax expense related to depreciation recovered on building disposals |        | 1,956  | 10,125   | 10,127                                    |
|  |        | 12,855   | 53,457   | 75,339                                    |
| Add back (loss)/profit from discontinued operations                        |        | (378)  | 81   | (4,288)                                   |
| <b>Adjusted net profit</b>   |        | 46,207   | 52,781   | 73,697                                    |

Certain transactions can make the comparisons of profits between years difficult. The Group monitors adjusted net profit as a key indicator of performance and uses it as the basis for determining dividends and believes it helps improve the understanding of underlying business performance.

Adjusted net profit makes allowance for discontinued operations and the after tax effect of unusual items. Unusual items include profits from the disposal of properties, direct costs relating to the acquisition of subsidiaries and changes in the value of contingent consideration recognised in the income statement.

## 15. DIVIDENDS

|                             | CENTS PER SHARE                               |   |   | DIVIDENDS PAID                                |   |   |
|-----------------------------|---|---|---|---|---|---|
|                             | UNAUDITED<br>26 WEEKS<br>ENDED<br>26 JAN 2014 | UNAUDITED<br>26 WEEKS<br>ENDED<br>27 JAN 2013 | AUDITED<br>52 WEEKS<br>ENDED<br>28 JUL 2013 | UNAUDITED<br>26 WEEKS<br>ENDED<br>26 JAN 2014 | UNAUDITED<br>26 WEEKS<br>ENDED<br>27 JAN 2013 | AUDITED<br>52 WEEKS<br>ENDED<br>28 JUL 2013 |
| <b>Provision movements:</b> |   |   |   | \$000   | \$000   | \$000                                       |
| Prior year final dividend   | 5.5   | 6.5   | 6.5   | 17,116  | 20,228  | 20,228                                      |
| Interim dividend            | –   | –   | 15.5  | –   | –   | 48,235                                      |
| <b>Total dividends paid</b> | 5.5   | 6.5   | 22.0  | 17,116  | 20,228  | 68,463                                      |

On 5 March 2014, the Board declared a fully imputed interim dividend of 13.0 cents per ordinary share to be paid on 19 March 2014 to all shareholders on the Group's share register at the close of business on 12 March 2014.

## 16. EQUITY

| <b>Unaudited</b>                              | <b>SHARE<br/>CAPITAL</b> | <b>TREASURY<br/>STOCK</b> | <b>CASH FLOW<br/>HEDGE<br/>RESERVE</b> | <b>EMPLOYEE<br/>SHARE<br/>BENEFITS<br/>RESERVE</b> | <b>RETAINED<br/>EARNINGS</b> | <b>MINORITY<br/>INTEREST</b> | <b>TOTAL<br/>EQUITY</b> |
|---|--------------------------|---------------------------|--|--|------------------------------|------------------------------|-------------------------|
|   | <b>\$000</b>             | <b>\$000</b>              | <b>\$000</b>                           | <b>\$000</b>                                       | <b>\$000</b>                 | <b>\$000</b>                 | <b>\$000</b>            |
| <b>For the 26 weeks ended 26 January 2014</b> |                          |                           |  |  |                              |                              |                         |
| Balance at the beginning of the period        | 251,445                  | (7,361)                   | (564)                                  | 3,281  | 153,228                      | 11,736                       | 411,765                 |
| Profit for the half year                      | -                        | -                         | -                                      | -  | 58,684                       | (295)                        | 58,389                  |
| Net change in fair value of cash flow hedges  | -                        | -                         | (2,902)                                | -  | -                            | -                            | (2,902)                 |
|   | -                        | -                         | (2,902)                                | -  | 58,684                       | (295)                        | 55,487                  |
| Share rights charged to the income statement  | -                        | -                         | -                                      | 1,415  | -                            | -                            | 1,415                   |
| Share rights exercised                        | -                        | 1,882                     | -                                      | (1,757)  | (125)                        | -                            | -                       |
| Dividends paid                                | -                        | -                         | -                                      | -  | (17,116)                     | (156)                        | (17,272)                |
| Treasury stock dividends received             | -                        | -                         | -                                      | -  | 73                           | -                            | 73                      |
| Purchase of treasury stock                    | -                        | (42)                      | -                                      | -  | -                            | -                            | (42)                    |
| <b>Balance at the end of the period</b>       | <b>251,445</b>           | <b>(5,521)</b>            | <b>(3,466)</b>                         | <b>2,939</b>                                       | <b>194,744</b>               | <b>11,285</b>                | <b>451,426</b>          |
| <b>Unaudited</b>                              | <b>SHARE<br/>CAPITAL</b> | <b>TREASURY<br/>STOCK</b> | <b>CASH FLOW<br/>HEDGE<br/>RESERVE</b> | <b>EMPLOYEE<br/>SHARE<br/>BENEFITS<br/>RESERVE</b> | <b>RETAINED<br/>EARNINGS</b> | <b>MINORITY<br/>INTEREST</b> | <b>TOTAL<br/>EQUITY</b> |
|   | <b>\$000</b>             | <b>\$000</b>              | <b>\$000</b>                           | <b>\$000</b>                                       | <b>\$000</b>                 | <b>\$000</b>                 | <b>\$000</b>            |
| <b>For the 26 weeks ended 27 January 2013</b> |                          |                           |  |  |                              |                              |                         |
| Balance at the beginning of the period        | 251,445                  | (5,739)                   | (7,215)                                | 2,209  | 76,434                       | 233                          | 317,367                 |
| Profit for the half year                      | -                        | -                         | -                                      | -  | 106,319                      | 179                          | 106,498                 |
| Net change in fair value of cash flow hedges  | -                        | -                         | (317)                                  | -  | -                            | -                            | (317)                   |
| Total comprehensive income                    | -                        | -                         | (317)                                  | -  | 106,319                      | 179                          | 106,181                 |
| Share rights charged to the income statement  | -                        | -                         | -                                      | 1,542  | -                            | -                            | 1,542                   |
| Share rights exercised                        | -                        | 1,316                     | -                                      | (1,472)  | 156                          | -                            | -                       |
| Dividends paid                                | -                        | -                         | -                                      | -  | (20,228)                     | (109)                        | (20,337)                |
| Treasury stock dividends received             | -                        | -                         | -                                      | -  | 77                           | -                            | 77                      |
| Purchase of treasury stock                    | -                        | (638)                     | -                                      | -  | -                            | -                            | (638)                   |
| <b>Balance at the end of the period</b>       | <b>251,445</b>           | <b>(5,061)</b>            | <b>(7,532)</b>                         | <b>2,279</b>                                       | <b>162,758</b>               | <b>303</b>                   | <b>404,192</b>          |
| <b>Audited</b>                                | <b>SHARE<br/>CAPITAL</b> | <b>TREASURY<br/>STOCK</b> | <b>CASH FLOW<br/>HEDGE<br/>RESERVE</b> | <b>EMPLOYEE<br/>SHARE<br/>BENEFITS<br/>RESERVE</b> | <b>RETAINED<br/>EARNINGS</b> | <b>MINORITY<br/>INTEREST</b> | <b>TOTAL<br/>EQUITY</b> |
|   | <b>\$000</b>             | <b>\$000</b>              | <b>\$000</b>                           | <b>\$000</b>                                       | <b>\$000</b>                 | <b>\$000</b>                 | <b>\$000</b>            |
| <b>For the 52 weeks ended 28 July 2013</b>    |                          |                           |  |  |                              |                              |                         |
| Balance at the beginning of the period        | 251,445                  | (5,739)                   | (7,215)                                | 2,209  | 76,434                       | 233                          | 317,367                 |
| Profit for the year                           | -                        | -                         | -                                      | -  | 144,748                      | 580                          | 145,328                 |
| Net change in fair value of cash flow hedges  | -                        | -                         | 6,651                                  | -  | -                            | -                            | 6,651                   |
| Total comprehensive income                    | -                        | -                         | 6,651                                  | -  | 144,748                      | 580                          | 151,979                 |
| Contributions by and distributions to owners: |                          |                           |  |  |                              |                              |                         |
| Share rights charged to the income statement  | -                        | -                         | -                                      | 2,545  | -                            | -                            | 2,545                   |
| Share rights exercised                        | -                        | 1,317                     | -                                      | (1,473)  | 156                          | -                            | -                       |
| Dividends paid                                | -                        | -                         | -                                      | -  | (68,463)                     | (370)                        | (68,833)                |
| Treasury stock dividends received             | -                        | -                         | -                                      | -  | 353                          | -                            | 353                     |
| Purchase of treasury stock                    | -                        | (2,939)                   | -                                      | -  | -                            | -                            | (2,939)                 |
| Minority interest arising on acquisition      | -                        | -                         | -                                      | -  | -                            | 11,293                       | 11,293                  |
| <b>Balance at the end of the period</b>       | <b>251,445</b>           | <b>(7,361)</b>            | <b>(564)</b>                           | <b>3,281</b>                                       | <b>153,228</b>               | <b>11,736</b>                | <b>411,765</b>          |

# Notes to the Financial Statements continued

## 17. BUSINESS COMBINATIONS – 2014

During the current half year, the Group acquired four new businesses. Based on the best information available at the time the Group has provisionally recognised the following identifiable acquisition assets and liabilities for the businesses acquired.

| FOR THE PERIOD ENDED 26 JANUARY 2014                    | NOTE | UNAUDITED<br>TORPEDO7<br>ACQUISITIONS | UNAUDITED<br>MACLEAN | UNAUDITED<br>TOTAL |
|---|------|---------------------------------------|----------------------|--------------------|
|   |      | \$000                                 | \$000                | \$000              |
| Cash and cash equivalents acquired                      |      | 88                                    | –                    | 88                 |
| Trade and other receivables                             |      | 433                                   | 21                   | 454                |
| Inventories   |      | 13,748                                | –                    | 13,748             |
| Property, plant, equipment and computer software        | 4    | 1,924                                 | –                    | 1,924              |
| Deferred taxation                                       |      | 342                                   | –                    | 342                |
|   |      | 16,535                                | 21                   | 16,556             |
| Trade and other payables                                |      | (5,170)                               | –                    | (5,170)            |
| Provisions  |      | (479)                                 | (49)                 | (528)              |
| Provisional fair value of identifiable net assets       |      | 10,886                                | (28)                 | 10,858             |
| Goodwill arising on acquisition                         | 5    | 14,900                                | 1,547                | 16,447             |
|   |      | 25,786                                | 1,519                | 27,305             |
| <b>The acquisition consideration is as follows:</b>     |      |                                       |                      |                    |
| Cash  |      | 21,186                                | 1,082                | 22,268             |
| Contingent consideration                                | 19   | 4,600                                 | 437                  | 5,037              |
|   |      | 25,786                                | 1,519                | 27,305             |
| <b>The cash outflow on acquisitions is as follows:</b>  |      |                                       |                      |                    |
| Cash and cash equivalents acquired                      |      | (88)                                  | –                    | (88)               |
| Direct costs relating to the acquisition                |      | 552                                   | 34                   | 586                |
| Purchase consideration settled in cash                  |      | 21,186                                | 1,082                | 22,268             |
|   |      | 21,650                                | 1,116                | 22,766             |
| Direct costs relating to post balance date acquisitions |      |                                       |                      | 520                |
| Deposit paid on Diners Club NZ acquisition              | 21   |                                       |                      | 500                |
| <b>Net consolidated cash outflow</b>                    |      |                                       |                      | <b>23,786</b>      |

### (a) Torpedo7 acquisitions

As part of the Group's multichannel strategy to increase its online retail presence and strengthen the Group's multichannel capability the Group acquired three businesses through its Torpedo7 subsidiary. The goodwill arising from these acquisitions is largely attributable to the specialised knowledge acquired and the economies of scale from combining the operations within Torpedo7 and the wider Group.

The three businesses operate as trading divisions of Torpedo7 and are reported as part of the Torpedo7 segment for both management and external reporting (refer note 3).

#### (i) Number 1 Fitness

In September 2013, the Group acquired all the operations and business assets of Number 1 Fitness, an unlisted private company engaged in the online retail of fitness equipment with two show rooms located in Auckland and Christchurch.

#### (ii) Shotgun

In December 2013, the Group acquired all the operations and business assets of Shotgun Supplements, an unlisted private company engaged in the online retail of sports nutrition products.

#### (iii) R&R Sport

In December 2013, the Group also acquired the operations and business assets of R&R Sport, an unlisted private company. R&R Sport is a Sporting, Outdoor and Adventure retail chain with seven New Zealand stores as well as an online store.

In addition to the initial consideration of \$21.186 million paid for the three acquisitions, a further maximum performance based contingent consideration of \$5.600 million is payable over the next three years. The contingent consideration is subject to the achievement of specified earnings targets and completion of other specified deliverables. To the extent that the earnings targets are not achieved or the deliverables are not fully satisfied the contingent consideration is reduced based on an agreed sliding scale. It is the Group's expectation that these targets will not be met in full.

#### (b) Maclean acquisition

The Group's last asset based acquisition in December 2013 was Maclean Technology, an Information Technology company located in Auckland, servicing business customers across Auckland and the upper North Island. The business forms the basis of a new Commercial Services division within Noel Leeming and broadens its customers services proposition.

## 18. BUSINESS COMBINATIONS – 2013

During the previous year, the Group acquired five new businesses. Based on the best information available at that time, the Group provisionally recognised the following identifiable acquisition assets and liabilities for the businesses acquired.

| FOR THE PERIOD ENDED 27 JANUARY 2013                    |      |                              |                                 | FOR THE YEAR ENDED 28 JULY 2013 |                            |                     |                  |                  |
|---|------|------------------------------|---------------------------------|---------------------------------|----------------------------|---------------------|------------------|------------------|
|   | NOTE | UNAUDITED<br>NOEL<br>LEEMING | UNAUDITED<br>INSIGHT<br>TRADERS | UNAUDITED<br>TOTAL              | AUDITED<br>NOEL<br>LEEMING | AUDITED<br>TORPEDO7 | AUDITED<br>OTHER | AUDITED<br>TOTAL |
|   |      |                              |                                 | \$000                           |                            | \$000               | \$000            | \$000            |
| Cash and cash equivalents                               |      | 876                          | –                               | 876                             | 876                        | 426                 | 51               | 1,353            |
| Trade and other receivables                             |      | 15,433                       | –                               | 15,433                          | 15,433                     | 142                 | 170              | 15,745           |
| Inventories   |      | 101,865                      | 4,037                           | 105,902                         | 101,865                    | 14,702              | 6,818            | 123,385          |
| Property, plant and equipment                           |      | 11,526                       | 221                             | 11,747                          | 11,590                     | 2,546               | 766              | 14,902           |
| Computer software (included in intangibles)             |      | 349                          | 29                              | 378                             | 285                        | 901                 | 583              | 1,769            |
| Brands (included in intangibles)                        | 5    | 15,500                       | –                               | 15,500                          | 15,500                     | 8,023               | –                | 23,523           |
| Tax receivable  |      | 563                          | –                               | 563                             | 807                        | –                   | –                | 807              |
| Deferred taxation                                       |      | 7,223                        | –                               | 7,223                           | 7,499                      | 443                 | 4                | 7,946            |
|   |      | 153,335                      | 4,287                           | 157,622                         | 153,855                    | 27,183              | 8,392            | 189,430          |
| Trade and other payables                                |      | (92,279)                     | –                               | (92,279)                        | (92,278)                   | (5,010)             | (182)            | (97,470)         |
| Make good (included in provisions)                      | 8    | (1,416)                      | –                               | (1,416)                         | (1,400)                    | (608)               | –                | (2,008)          |
| Onerous lease (included in provisions)                  | 8    | (5,696)                      | –                               | (5,696)                         | (7,574)                    | –                   | –                | (7,574)          |
| Other provisions  |      | (5,560)                      | –                               | (5,560)                         | (5,558)                    | –                   | –                | (5,558)          |
| Taxation payable  |      | –                            | –                               | –                               | –                          | (28)                | –                | (28)             |
| Borrowings  |      | (7,933)                      | –                               | (7,933)                         | (7,933)                    | –                   | –                | (7,933)          |
| Provisional fair value of identifiable net assets       |      | 40,451                       | 4,287                           | 44,738                          | 39,112                     | 21,537              | 8,210            | 68,859           |
| Minority interests                                      |      | –                            | –                               | –                               | –                          | (10,769)            | (524)            | (11,293)         |
| Goodwill arising on acquisition                         | 5    | 24,549                       | 11,750                          | 36,299                          | 25,888                     | 22,091              | 23,926           | 71,905           |
|   |      | 65,000                       | 16,037                          | 81,037                          | 65,000                     | 32,859              | 31,612           | 129,471          |
| The acquisition consideration is as follows:            |      |                              |                                 |                                 |                            |                     |                  |                  |
| Cash  |      | 65,000                       | 8,537                           | 73,537                          | 65,000                     | 20,000              | 22,712           | 107,712          |
| Contingent consideration                                | 19   | –                            | 7,500                           | 7,500                           | –                          | 12,859              | 8,900            | 21,759           |
|   |      | 65,000                       | 16,037                          | 81,037                          | 65,000                     | 32,859              | 31,612           | 129,471          |
| The cash outflow on acquisitions is as follows:         |      |                              |                                 |                                 |                            |                     |                  |                  |
| Cash and cash equivalents acquired                      |      | (876)                        | –                               | (876)                           | (876)                      | (426)               | (51)             | (1,353)          |
| Direct costs relating to the acquisition                |      | 934                          | 135                             | 1,069                           | 1,217                      | 703                 | 410              | 2,330            |
| Purchase consideration settled in cash                  |      | 65,000                       | 8,537                           | 73,537                          | 65,000                     | 20,000              | 22,712           | 107,712          |
|   |      | 65,058                       | 8,672                           | 73,730                          | 65,341                     | 20,277              | 23,071           | 108,689          |
| Direct costs relating to post balance date acquisitions |      |                              |                                 | 43                              |                            |                     |                  | 26               |
| Net consolidated cash outflow                           |      |                              |                                 | 73,773                          |                            |                     |                  | 108,715          |

### (a) Noel Leeming acquisition

In December 2012, the Group acquired 100% of the share capital of Noel Leeming Group, a private equity owned company with a chain of 92 retail stores specialising in Consumer Electronics and Home Appliances retailing.

The consideration for the share purchase was \$65.0 million.

As a result of the acquisition, the Group expects to increase its presence in the Consumer Electronics and Home Appliances markets. The goodwill arising from the acquisition is attributable to trading profitability, increased access to retail brands and economies of scale from combining the operations within the Group.

The Noel Leeming Group operates as a separate trading division and is reported separately for both management and segment reporting (refer note 3).

### (b) Torpedo7 acquisition

The Group acquired 51% of the shares of Torpedo7 Limited in April 2013, a leading New Zealand online retailer operating through the Torpedo7 and other websites in New Zealand and Australia. The acquisition was consistent with Group's multichannel strategy and provided another platform to increase the Group's online retail presence.

The remaining 49% of the shares of Torpedo7 Limited are held by the pre-acquisition shareholders. The Group has elected to measure the minority interests using the proportionate share of their interest in the identifiable assets and liabilities.

The Group acquired the 51% interest in Torpedo7 Limited for an initial consideration of \$20.0 million, with a further maximum performance based contingent consideration of up to \$13.0 million. The contingent consideration is payable at the end of each of the next three financial years commencing in August 2013, based on a sliding scale referenced to the achievement of specified earnings targets for each financial year.

# Notes to the Financial Statements continued

## 18. BUSINESS COMBINATIONS – 2013 continued

The agreement also required a net asset adjustment to be paid where the net assets acquired exceeded a specified limit, subject to the completion and agreement of settlement accounts. The settlement accounts were agreed during the current half year resulting in the payment of \$1.5 million. The net asset adjustment was fully provided at July 2013 and formed part of contingent consideration.

The Torpedo7 Group operates as a separate trading division and is reported separately for both management and segment reporting (refer note 3).

### (c) Other acquisitions

Other acquisitions represent the combined result of the three acquisitions detailed below.

#### Insight Traders acquisition

On 28 September 2012, the Group acquired the operations and business assets of Insight Traders, an unlisted private company specialising in the retail and wholesale of perfumes, cosmetics and skincare products.

The acquisition increased the Group's sourcing and multichannel channel capability and extended the range of products available online and in The Warehouse stores. Insight Traders was a well established business with strong sourcing capability, the goodwill (\$11.750 million) arising from the acquisition was largely attributable to the specialised knowledge acquired and economies of scale from combining the operations within the Group.

In addition to the initial consideration (\$8.537 million), contingent consideration of \$2.500 million was paid during the current half year on the first anniversary of the acquisition. Four further contingent consideration tranches of \$1.250 million are payable at six monthly intervals thereafter conditional upon certain specified sales and gross profit targets being achieved.

For the purposes of segment reporting, Insight Traders is included within The Warehouse segment (refer note 3).

#### Complete Entertainment Services acquisition

The Group acquired the operations and business assets of Complete Entertainment Services Limited (CES) in February 2013, an unlisted private company specialising in the retail and wholesale of books.

The acquisition enhanced the Group's sourcing and multichannel channel capability and provided cost savings across the Group. CES has capability in sourcing, inventory management, distribution and online fulfilment in the books category that are transferable into other categories. The goodwill (\$9.700 million) arising from the acquisition was largely attributable to the specialised knowledge acquired and economies of scale from combining the operations within the Group.

In addition to the initial consideration (\$11.175 million), contingent consideration of \$0.700 million was paid in February 2014 on the first anniversary of the acquisition and a final payment of \$0.700 million is expected to be made on the second anniversary of the acquisition subject to CES completing a specified future expansion plan.

For the purposes of segment reporting, CES is included within The Warehouse segment (refer note 3).

#### Shop HQ acquisition

The Group acquired a controlling 50% interest in the shares of Shop HQ Limited in July 2013, a startup online pet store company. The consideration for the share purchase was \$3.000 million. The goodwill (\$2.476 million) arising from the acquisition is largely attributable to the specialised knowledge acquired and economies of scale from combining the operations within the Group.

For the purposes of segment reporting, Shop HQ is included within the 'Other Group operations' segment (refer note 3).

## 19. CONTINGENT CONSIDERATION

|   | NOTE   | UNAUDITED<br>AS AT<br>26 JANUARY 2014 | UNAUDITED<br>AS AT<br>27 JANUARY 2013 | AUDITED<br>AS AT<br>28 JULY 2013 |
|---|--------|---------------------------------------|---------------------------------------|----------------------------------|
|   |        | \$000                                 | \$000                                 | \$000                            |
| Balance at the beginning of the period  |        | 21,759                                | –                                     | –                                |
| Acquisition of businesses               | 17, 18 | 5,037                                 | 7,500                                 | 21,759                           |
| Reassessment of consideration payable   |        | (5,359)                               | –                                     | –                                |
| Cash settlements                        | 18     | (4,000)                               | –                                     | –                                |
| <b>Balance at the end of the period</b> |        | <b>17,437</b>                         | <b>7,500</b>                          | <b>21,759</b>                    |

Contingent consideration represents the portion of the purchase price for an acquisition withheld from a vendor effectively as insurance against future operating performance or completion of other post acquisition deliverables. Contingent consideration is payable once specified performance targets have been achieved or other deliverables satisfied. To the extent that the targets are not met in full, the contingent consideration is reduced based on various specified sliding scales.

The Group reassesses the amount of contingent consideration payable at each reporting date based on its assessment of the likelihood that the performance target outcomes will be achieved. In respect of Torpedo7 (acquired in April 2013), negotiations to fully settle the contingent consideration were largely complete at balance date. The settlement value of these negotiations indicated that the Group's initial estimate of contingent consideration payable on this acquisition was overstated (\$5.359 million). The reduction in the Group's estimate of contingent consideration is treated as a gain in the income statement.

During the period, the Group also settled contingent consideration obligations arising from the Torpedo7 and Insight acquisitions (refer note 18).

## 20. DISCONTINUED OPERATIONS

### (a) Bond & Bond

In March 2013, the Group merged the Bond & Bond retail chain acquired as part of the Noel Leeming acquisition into the Noel Leeming network, expanding the number of Noel Leeming stores at that time from 67 to 75 nationwide. As part of this plan, it was decided to close 15 stores. With the exception of two stores, which are expected to cease trading in the next few months, all the stores have been closed. A few ongoing residual costs arising from the settlement of vacant leases and costs associated with the closure of the final two stores still remain.

The income statement, comprehensive income statement and related notes distinguish discontinued operations from continuing operations. Comparative figures for the period ended 27 January 2013 have been restated to separately disclose discontinued operations. The results from discontinued operations were as follows:

|  | UNAUDITED<br>26 WEEKS ENDED<br>26 JANUARY 2014 | UNAUDITED<br>26 WEEKS ENDED<br>27 JANUARY 2013 | AUDITED<br>52 WEEKS ENDED<br>28 JULY 2013 |
|--|--|--|---|
|  | \$000  | \$000  | \$000                                     |
| Revenue                                    | 2,482  | 12,022   | 25,046                                    |
| Cost of sales                              | (2,212)  | (9,474)  | (23,837)                                  |
| <b>Gross profit</b>                        | <b>270</b>                                     | <b>2,548</b>                                   | <b>1,209</b>                              |
| Other income                               | 33   | 74   | 316                                       |
| Employee expense                           | (299)  | (1,049)  | (2,523)                                   |
| Lease and occupancy expense                | (427)  | (584)  | (1,919)                                   |
| Depreciation and amortisation expense      | (17)   | (48)   | (208)                                     |
| Other operating expenses                   | (85)   | (828)  | (2,831)                                   |
| Net profit before tax for the period       | (525)  | 113  | (5,956)                                   |
| Income tax expense                         | 147  | (32)   | 1,668                                     |
| <b>Net profit after tax for the period</b> | <b>(378)</b>                                   | <b>81</b>                                      | <b>(4,288)</b>                            |
| <b>Operating cash flows</b>                | <b>(714)</b>                                   | <b>2,741</b>                                   | <b>(4,551)</b>                            |
| <b>Total assets</b>                        | <b>990</b>                                     | <b>10,063</b>                                  | <b>693</b>                                |
| <b>Total liabilities</b>                   | <b>(7,501)</b>                                 | <b>(16,780)</b>                                | <b>(7,056)</b>                            |

## 21. EVENTS AFTER BALANCE DATE

### (a) Schooltex acquisition

On 28 February 2014, the Group acquired the operations and business assets of Schooltex from Postie Plus Group Limited. Schooltex is a school uniform business which supplies over 1,100 schools with their uniform and sportswear needs. This business will be integrated into The Warehouse to extend its existing school apparel and 'back to school' product ranges.

The consideration for the purchase was \$9.000 million, subject to adjustment to the extent that the net assets acquired are more or less than \$5.000 million. Detailed information regarding the identifiable acquisition assets and liabilities acquired were not available at the reporting date pending the completion and finalisation of acquisition accounts.

### (b) Torpedo7 minority acquisition

On 5 March 2014, the Group increased its shareholding in the Torpedo7 Group initially acquired in April 2013 (refer note 18) from 51% to 80%. The consideration for the purchase of the minority shares was \$15.180 million, payable in three instalments over the next 14 months. The carrying value of this minority interest at balance date was \$6.659 million.

### (c) Diners Club NZ acquisition

On 5 March 2014, the Group entered into an unconditional Sale and Purchase Agreement with Diners Club (Singapore) Pte Limited to acquire 100% of the share capital of Diners Club (NZ) Limited (DCNZ). DCNZ is a credit card company offering credit to its customers through its own branded credit card under a franchise agreement with Diners Club International. The consideration for the acquisition will be settled on 11 March 2014 and, at that same time, the Group will replace DCNZ's current funding arrangements.

Following the Group's previous acquisitions, the Group considers it has gained sufficient scale to be able to operate its own Financial Services business. In addition to the DCNZ receivables, this acquisition provides the Group with the infrastructure, core systems and people capability to operate and grow a Financial Services business.

It is anticipated that the purchase price for the shares will be approximately \$3.123 million, subject to the completion and finalisation of the 28 February 2014 acquisition balance sheet accounts.

### (d) Capital raise

The Group is raising \$115.000 million through the issue of new shares, which will be used in part to fund the acquisition of Diners NZ and the future growth of the Group's Financial Services business. The capital raising comprises a \$100.000 million equity placement and a \$15.000 million share purchase plan. The issue price for the placement shares will be \$3.23 which is priced at a 5.0% discount to the dividend adjusted, volume weighted average market share price of the Group's shares during the 5 day trading period from 27 February 2014 to 5 March 2014 (inclusive). The settlement and allotment date for the placement shares is 13 March 2014.



# Notes to the Financial Statements continued

## 21. EVENTS AFTER BALANCE DATE continued

Under the share purchase plan, each shareholder with an address in New Zealand on the register at 5:00pm on 18 March 2014 will be eligible to invest up to \$15,000 in new shares. Further details regarding the share purchase plan will be announced to the New Zealand Stock Exchange when they are confirmed.

### **(e) Capital management**

On 5 March 2014, the Board approved a change to the Group's dividend policy. The Group's new dividend policy is to pay a dividend to shareholders of between 75% and 85% of adjusted net profit (refer note 14). The Group's previous dividend policy was to pay a dividend equal to 90% of adjusted net profit. To provide shareholders with certainty around the level of dividends which are expected to be paid during the current financial year and the following 2015 financial year, the Group has indicated it will target paying a minimum annual dividend of at least 19.0 cents per share (subject to no significant change in trading and market conditions). The 2014 dividend would comprise the current half year dividend of 13.0 cents per share and a final dividend of 6.0 cents per share expected to be declared when the Group's full year result is announced.

## 22. RELATED PARTIES

During the period, the Group has not entered into any material contracts involving related parties or Directors' interests, other than the Torpedo7 transactions detailed below. No amounts owed by related parties have been written off or forgiven during the period. Apart from related party advances, Directors' fees, key executive remuneration and dividends paid by the Group to its Directors, there have been no other related party transactions.

### **(a) Advances to related parties**

In April 2013, an advance was provided to certain minority shareholders of the Torpedo7 Group as a prepayment of contingent consideration arising from the Torpedo7 acquisition. The advance had a principal of \$3.000 million with a 4.0% interest rate which was payable quarterly and secured over the vendors' minority shares held in the Torpedo7 Group. In March 2014, an agreement to settle the contingent consideration payable in respect of the Torpedo7 acquisition was made (refer note 19) with part of the proceeds received by the minority shareholders used to fully settle the related party advance.

## 23. CONTINGENT LIABILITIES

The Group has no material contingent liabilities other than those arising in the normal course of business, being primarily letters of credit issued to secure future purchasing requirements and store lease commitments.



# Independent Accountants' Report

TO THE SHAREHOLDERS OF THE WAREHOUSE GROUP LIMITED



## Report on the Interim Financial Statements

We have reviewed the interim financial statements of The Warehouse Group Limited on pages 5 to 22, which comprise the consolidated balance sheets as at 26 January 2014, the consolidated income statements, consolidated statements of comprehensive income, consolidated statements of changes in equity and consolidated statements of cash flows for the period then ended, and the notes to the financial statements that include a summary of significant accounting policies and other explanatory information.

## Directors' Responsibility for the Interim Financial Statements

The company's Directors are responsible for the preparation and presentation of the interim financial statements that present fairly the financial position of the Group as at 26 January 2014, and its consolidated financial performance and cash flows for the period ended on that date.

## Accountants' Responsibility

We are responsible for reviewing the interim financial statements presented by the Directors in order to report to you whether, in our opinion and on the basis of the procedures performed by us, anything has come to our attention that would indicate that the interim financial statements do not present fairly the matters to which they relate.

A review is limited primarily to enquiries of company personnel and analytical review procedures applied to financial data and thus provides less assurance than an audit. We have not performed an audit on the interim financial statements and, accordingly, we do not express an audit opinion.

We have reviewed the interim financial statements of the Group for the period ended 26 January 2014 in accordance with the Review Engagement Standards issued in New Zealand.

We have no relationship with, or interests in, The Warehouse Group Limited other than in our capacities as accountants conducting this review, auditors of the annual financial statements and providers of other assurance services. These services have not impaired our independence as accountants of the Group.

## Opinion

Based on our review, nothing has come to our attention that causes us to believe that the interim financial statements which have been prepared in accordance with International Accounting Standard 34 and New Zealand Equivalent to International Accounting Standard 34: Interim Financial Reporting do not present fairly the financial position of the Group as at 26 January 2014 and its financial performance and cash flows for the period ended on that date.

## Restriction on Distribution or Use

This report is made solely to the company's shareholders, as a body. Our review work has been undertaken so that we might state to the company's shareholders those matters which we are required to state to them in an accountants' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's shareholders, as a body, for our review procedures, for this report or for the opinions we have formed.

A stylized, handwritten-style signature of 'PricewaterhouseCoopers' in black ink.

**Chartered Accountants, Auckland**

5 March 2014

# Directory

## Board of Directors

Eduard (Ted) van Arkel (Chairman)  
Keith Smith (Deputy Chairman)  
Tony Balfour  
James Ogden  
Sir Stephen Tindall  
John Journee  
Vanessa Stoddart

## Group Chief Executive Officer

Mark Powell

## Group Chief Financial Officer

Stephen Small

## Company Secretary

Kerry Nickels

## Place of Business

26 The Warehouse Way  
Northcote, Auckland 0627  
PO Box 33470, Takapuna  
Auckland 0740, New Zealand  
Telephone: +64 9 489 7000  
Facsimile: +64 9 489 7444

## Registered Office

C/- BDO  
Level 8, 120 Albert Street  
PO Box 2219  
Auckland 1140, New Zealand

## Auditor

### PricewaterhouseCoopers

Private Bag 92162  
Auckland 1142, New Zealand

## Shareholder Enquiries

Shareholders with enquiries regarding share transactions, changes of address or dividend payments should contact the Share Registrar.

You can manage your shareholding electronically by using Computershare's secure website, [www.computershare.co.nz/investorcentre](http://www.computershare.co.nz/investorcentre), whereby you can view your share balance, change your address, view payment and tax information, and update your payment instructions and report options.

## Share Registrar

Computershare Investor Services Limited  
Level 2, 159 Hurstmere Road, Takapuna  
Private Bag 92119, Auckland 1142  
New Zealand  
Telephone: +64 9 488 8777  
Facsimile: +64 9 488 8787  
Email: [enquiry@computershare.co.nz](mailto:enquiry@computershare.co.nz)  
Website: [www.computershare.co.nz/investorcentre](http://www.computershare.co.nz/investorcentre)

## Direct Crediting of Dividends

To minimise the risk of fraud and misplacement of dividend cheques, it is strongly recommended that shareholders have all payments made by way of direct credit to their nominated bank account in New Zealand or Australia.

## Investor Relations

For investor relations enquiries, email [investor@twl.co.nz](mailto:investor@twl.co.nz)

## Stock Exchange Listing

NZSX trading code: WHS

## Company Numbers

NZ Incorporation: AK/611207

## Website

[www.thewarehouse.co.nz](http://www.thewarehouse.co.nz)



The company is a member of the Sustainable Business Council ('SBC').

The SBC is a coalition of leading businesses united by a shared commitment to sustainable development via the three pillars of: economic growth, ecological balance and social progress.

Its mission is to provide business leadership as a catalyst for change toward sustainable development and to promote eco-efficiency, innovation and responsible entrepreneurship.



World Business Council for Sustainable Development

The company is a member of the World Business Council for Sustainable Development ('WBCSD').

The WBCSD is a CEO-led, global association of some 200 companies dealing exclusively with business and sustainable development. The Council provides a platform for companies to explore sustainable development, share knowledge, experiences and best practices, and advocate business positions on these issues in a variety of forums, working with governments, and non-governmental and inter-governmental organisations.

